



COMUNE DI NAPOLI

Deliberazione n. 79 del 08 novembre 2024

DELIBERAZIONE DI CONSIGLIO COMUNALE

Oggetto: Presa d'atto dell'approvazione, da parte del Comitato di Sorveglianza URBACT IV, del progetto Co-CALICO, di cui la città di Napoli è partner, per l'importo complessivo di € 72.600,00 di cui € 58.080,00 di contributo europeo - Programma di Cooperazione Territoriale URBACT IV 2021 — 2027 — fondi ERDF/FESR e € 14.520,00 quale co-finanziamento locale, composto integralmente da staff-costs, rimborsato con co-finanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021. Variazione, in termini di competenza e di cassa, al Bilancio di previsione 2024/2026 - Esercizio 2024, per l'iscrizione di specifiche voci di entrata e correlata spesa per la quota ERDF/FESR e per la quota di co-finanziamento nazionale.

L'anno duemilaventiquattro, il giorno 08 del mese di novembre, nella Casa Comunale e, precisamente, nella Sala del Consiglio Comunale sita in Via Verdi n. 35, si è riunito il Consiglio Comunale in grado di **PRIMA** convocazione ed in seduta **PUBBLICA**.

Premesso che a ciascun Consigliere (di cui all'elenco che segue) ai sensi dell'art. 125 del R.D. 4 febbraio 1915, n. 148 (Testo Unico della Legge comunale e Provinciale) e dell'art. 61 del R.D. 30 dicembre 1923 n. 2839 (Riforma della legge comunale e Provinciale) è stato notificato l'avviso di convocazione pubblicato all'Albo Pretorio del Comune; si dà atto che gli stessi Consiglieri, alla votazione, risultano presenti e/o assenti come appresso specificato:

SINDACO

MANFREDI Gaetano

1) **ACAMPORA Gennaro**

2) **AMATO Vincenza**

3) **ANDREOZZI Rosario**

4) **BASSOLINO Antonio**

5) **BORRELLI Rosaria**

6) **BORRIELLO Ciro**

7) **BRESCIA Domenico**

8) **CARBONE Luigi**

9) **CECERE Claudio**

10) **CILENTI Massimo**

11) **CLEMENTE Alessandra**

12) **COLELLA Sergio**

13) **D'ANGELO Bianca Maria**

14) **D'ANGELO Sergio**

15) **ESPOSITO Aniello**

16) **ESPOSITO Gennaro**

17) **ESPOSITO Pasquale**

18) **FLOCCO Salvatore**

19) **FUCITO Fulvio**

20) **GRIMALDI Luigi**

Assente		
P	21) GUANGI Salvatore	P
P	22) LANGE CONSIGLIO Salvatore	P
Assente	23) LONGOBARDI Giorgio	Assente
Assente	24) MADONNA Salvatore	P
Assente	25) MAISTO Anna Maria	P
P	26) MARESCA Catello	Assente
Assente	27) MIGLIACCIO Carlo	Assente
P	28) MINOPOLI Roberto	P
P	29) MUSTO Luigi	P
P	30) PAIPAIS Gennaro Demetrio	Assente
Assente	31) PALUMBO Rosario	P
P	32) PEPE Massimo	P
Assente	33) RISPOLI Gennaro	Assente
Assente	34) SAGGESE Fiorella	Assente
P	35) SANNINO Pasquale	P
P	36) SAVARESE d'Atri Walter	P
P	37) SAVASTANO Iris	P
P	38) SIMEONE Gaetano	P
P	39) SORRENTINO Flavia	P
Assente	40) VITELLI Mariagrazia	P

Presiede l'assemblea la Presidente del Consiglio Vincenza Amato.

In grado di prima convocazione ed in prosieguo di seduta.

Assiste ai lavori il Segretario Generale Monica Cinque.

Risulta presente in Aula il Ragioniere Generale, Claudia Gargiulo, per le attività di supporto tecnico.

La Presidente introduce la Deliberazione di Giunta Comunale n. 372 del 25/09/2024, approvata dalla Giunta con i poteri del Consiglio, avente ad oggetto: *Presa d'atto dell'approvazione, da parte del Comitato di Sorveglianza URBACT IV, del progetto Co-CALICO, di cui la città di Napoli è partner, per l'importo complessivo di € 72.600,00 di cui € 58.080,00 di contributo europeo - Programma di Cooperazione Territoriale URBACT IV 2021 — 2027 — fondi ERDF/FESR e € 14.520,00 quale co-finanziamento locale, composto integralmente da staff-costs, rimborsato con co-finanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021. Variazione, in termini di competenza e di cassa, al Bilancio di previsione 2024/2026 - Esercizio 2024, per l'iscrizione di specifiche voci di entrata e correlata spesa per la quota ERDF/FESR e per la quota di co-finanziamento nazionale.*

Il provvedimento è stato trasmesso alle Commissioni Bilancio e Urbanistica che, con i verbali, rispettivamente, n. 310 del 14/10/2024 e n. 298 del 17/10/2024, hanno rinviato l'espressione del parere in sede di Consiglio Comunale.

La Presidente cede la parola all'Assessore Teresa Armato per l'illustrazione.

L'Assessore Teresa Armato precisa che la Deliberazione non è altro che una presa d'atto dell'approvazione, da parte del Comitato di Sorveglianza URBACT IV, del progetto Co-CALICO, di cui la città di Napoli è *partner*, per l'importo complessivo di € 72.600,00 di cui € 58.080,00 di contributo europeo - Programma di Cooperazione Territoriale URBACT IV 2021 — 2027 — fondi ERDF/FESR e € 14.520,00 quale co-finanziamento locale, composto integralmente da staff-costs, rimborsato con co-finanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021. Spiega che la variazione di Bilancio si è resa necessaria per incamerare, nell'esercizio 2024, ed iscrivere a Bilancio, i fondi menzionati.

Entra in Aula la Consiglieria Savastano e si allontana il Consigliere Longobardi (presenti n. 26).

La Presidente, constatato che non vi sono richieste di intervento, pone in votazione, per alzata di mano, la ratifica della Deliberazione di Giunta Comunale n. 372 del 25/09/2024, assistita dagli scrutatori Acampora Gennaro, Pepe Massimo ed Iris Savastano, con la presenza in Aula di n. 26 Consiglieri i cui nominativi sono riportati sul frontespizio del presente atto, dichiara il seguente risultato:

Presenti e votanti: n. 26

Voti Favorevoli: n. 23

Voti contrari: n. 2 (Consiglieri Guangi e Savastano)

Astenuti: n. 1 (Consigliere Lange Consiglio)

in base all'esito dell'intervenuta votazione nei modi di legge, a maggioranza dei presenti, il Consiglio

RATIFICA

la Deliberazione di Giunta Comunale n. 372 del 25/09/2024, approvata dalla Giunta con i poteri del Consiglio, avente ad oggetto: *Presa d'atto dell'approvazione, da parte del Comitato di Sorveglianza URBACT IV, del progetto Co-CALICO, di cui la città di Napoli è partner, per*

l'importo complessivo di € 72.600,00 di cui € 58.080,00 di contributo europeo - Programma di Cooperazione Territoriale URBACT IV 2021 — 2027 — fondi ERDF/FESR e € 14.520,00 quale co-finanziamento locale, composto integralmente da staff-costs, rimborsato con co-finanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021. Variazione, in termini di competenza e di cassa, al Bilancio di previsione 2024/2026 - Esercizio 2024, per l'iscrizione di specifiche voci di entrata e correlata spesa per la quota ERDF/FESR e per la quota di co-finanziamento nazionale.

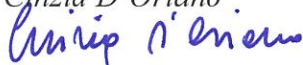
Si allega, quale parte integrante del presente provvedimento.

- Deliberazione di Giunta Comunale n. 372 del 25/09/2024, approvata dalla Giunta con i poteri del Consiglio, composta da n. 14 pagine progressivamente numerate, nonché da allegati, costituenti parte integrante della proposta, composti da n. 48 pagine progressivamente numerate, firmati digitalmente dai Dirigenti proponenti, conservati nell'archivio informatico dell'Ente, repertoriati con i numeri da 1056L_008_01 a 1056L_008_04 (**allegato n. 1**).

Il contenuto del presente atto rappresenta l'estratto delle dichiarazioni riportate integralmente nel resoconto, depositato presso la Segreteria del Consiglio.

La Responsabile dell' Area

Cinzia D'Oriano



Del che il presente verbale viene sottoscritto come appresso:

Il Segretario Generale
Monica Cinque



La Presidente del Consiglio Comunale
Vincenza Amato



Deliberazione di C. C. n. 79 del 08/11/2024 composta da n. 4 pagine progressivamente numerate, nonché da allegati, costituenti parte integrante, di complessive pagine n. 62 separatamente numerate.

Si attesta:

che la presente deliberazione è stata pubblicata all'Albo Pretorio il 20/11/2024 e vi rimarrà pubblicata per quindici giorni (comma 1, art. 124 del D.lgs. 267/2000).

Il Responsabile [firma]

Il presente provvedimento, immediatamente eseguibile, ai sensi del comma 4, art. 134, del D.lgs. 267/2000, è stato comunicato con nota.

DICHIARAZIONE DI ESECUTIVITÀ

Costatato che sono decorsi i dieci giorni dalla pubblicazione si dà atto che la presente deliberazione è divenuta da oggi esecutiva, ai sensi del comma 3, art. 134 del D.lgs. 267/2000.

Addi 20/11/2024

La Responsabile dell'Area
Cinzia D'Oriano

Il presente provvedimento viene assegnato ai servizi competenti attraverso l'applicativo e-grammata per le procedure attuative:

- SERVIZIO AMMINISTRAZIONE URBANA ESENTIB.
- AREA TRASTORNAL. URBANA E POLITICHE DELL'ABITARE
- SERVIZIO TRAMIT. EDILIZIA RESIDEN. PAB. E SOCIAL HOUSING;
- U.O.A. UFFICIO P.N.A.R. E POLITICHE DI COESIONE;
- SERVIZIO EIEZIONE BILANCIO

Addi 20/11/2024

La Responsabile dell'Area
Cinzia D'Oriano

TC. ASSESSORATO URBANISTICO

Attestazione di conformità

(da utilizzare e compilare, con le diciture del caso, solo per le copie conformi della presente deliberazione)

La presente copia, composta da n. _____ pagine, progressivamente numerate, è conforme all'originale della Deliberazione di Consiglio comunale n. _____ del _____

diventa esecutiva in data _____;

Gli allegati, costituenti parte integrante, composti da n. _____ pagine progressivamente numerate:

sono rilasciati in copia conforme unitamente alla presente;
sono visionabili in originale presso l'archivio in cui sono depositati.

Il Funzionario Responsabile



COMUNE DI NAPOLI

ORIGINALE

Mod_fdgc_1_21

DIPARTIMENTO/AREA: *Trasformazione Urbana e Politiche dell' Abitare*

SERVIZIO: *SERVIZIO RIGENERAZIONE URBANA SOSTENIBILE E BENI COMUNI - U.O.A. UFFICIO PNRR E POLITICHE DI COESIONE*

ASSESSORATO: *ALL'URBANISTICA*

SG: 382 del 06/09/2024

DGC: 427 del 26/08/2024

Cod. allegati: 1056L_2024_08

Proposta di deliberazione prot. n° 08 del 23/08/2024

REGISTRO DELLE DELIBERAZIONI DI GIUNTA COMUNALE - DELIB. N° 372

OGGETTO: 1) Presa d'atto dell'approvazione, da parte del Comitato di Sorveglianza URBACT 1V, del progetto Co-CALICO, di cui la città di Napoli è partner, per l'importo complessivo di € 72.600,00 di cui € 58.080,00 di contributo europeo - Programma di Cooperazione Territoriale URBACT IV 2021 — 2027 — fondi ERDF/FESR e € 14.520,00 quale co-finanziamento locale, composto integralmente da staff-costs, rimborsato con co-finanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021. Con i poteri del Consiglio comunale: variazione, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) del D.lgs. n. 267/2000, in termini di competenza e di cassa, al Bilancio di previsione 2024/2026 - Esercizio 2024, per l'iscrizione di specifiche voci di entrata e correlata spesa per la quota ERDF/FESR e per la quota di co-finanziamento nazionale.

Il giorno 25/09/2024, in modalità mista (Presenza/Videoconferenza), convocata nei modi di legge, si è riunita la Giunta comunale. Si dà atto che sono presenti i seguenti n° Otto Amministratori in carica:

SINDACO:

Gaetano MANFREDI

P	A
<input checked="" type="checkbox"/>	<input type="checkbox"/>

ASSESSORI(*):

Laura LIETO

P	A
<input type="checkbox"/>	<input checked="" type="checkbox"/>

(Vicesindaco)

Pier Paolo BARETTA

P	A
<input checked="" type="checkbox"/>	<input type="checkbox"/>

Antonio DE IESU

P	A
<input type="checkbox"/>	<input checked="" type="checkbox"/>

Teresa ARMATO

P	A
<input checked="" type="checkbox"/>	<input type="checkbox"/>

Edoardo COSENZA

P	A
<input checked="" type="checkbox"/>	<input type="checkbox"/>

Vincenzo SANTAGADA

P	A
<input checked="" type="checkbox"/>	<input type="checkbox"/>

Maura STRIANO

P	A
<input checked="" type="checkbox"/>	<input type="checkbox"/>

Emanuela FERRANTE

P	A
<input type="checkbox"/>	<input checked="" type="checkbox"/>

Luca FELLA TRAPANESE

P	A
<input checked="" type="checkbox"/>	<input type="checkbox"/>

Chiara MARCIANI

P	A
<input checked="" type="checkbox"/>	<input type="checkbox"/>

(*): I nominativi degli Assessori (escluso il Vicesindaco) sono riportati in ordine di anzianità anagrafica.

Assume la Presidenza: *Sindaco Gaetano Manfredi*

Assiste il Segretario del Comune: *Monica Cinque*

Il Funzionario titolare di incarico di elevata qualificazione

IL PRESIDENTE

Constatato il numero legale, invita la Giunta a trattare l'argomento segnato in oggetto.

LA GIUNTA, su proposta della Vicesindaco, Assessora all'Urbanistica

Premesso che:

- il Comune di Napoli ha aderito al programma URBAN (1994 – 1999) che è stato un programma di successo, sia a livello nazionale che a livello europeo, per la validità della strategia fondata sull'approccio integrato delle politiche di intervento nelle aree urbane;
- conseguentemente, il Comune di Napoli ha aderito, come partner e come capofila, a vari progetti di reti tematiche promossi nell'ambito del Programma URBACT 2000 – 2006 e del Programma di Cooperazione Territoriale URBACT II (2007 – 2013), progetti che sono tutti positivamente conclusi;
- proseguendo il proprio impegno in materia di sviluppo di politiche urbane integrate, il Comune di Napoli ha successivamente aderito, come capofila, ai bandi del Programma di Cooperazione Territoriale URBACT III (2014 -2020), con i progetti denominati "2nd Chance" e "Civic eState", elaborati dall'Unità di Progetto interdirezionale "Coordinamento progetti URBACT e Reti per lo Sviluppo di Politiche Urbane Integrate";
- il Comune di Napoli ha inoltre aderito, come partner e con Barcellona (Spagna) città capofila, al progetto "Urb-Inclusion" nell'ambito del Programma di Cooperazione Territoriale URBACT III (2014-2020), approvato per la prima fase con deliberazione di G.C. n. 84 del 23 febbraio 2017 e per la seconda fase con deliberazione di G.C. n. 397 del 20 luglio 2017.

Atteso che:

- in data 5 marzo 2024, con nota PG/2024/0210889 della Vicesindaco - Assessora all'Urbanistica, il Comune di Napoli ha fatto domanda per accedere al progetto CALICO, finanziato nell'ambito della call per Innovation Transfer Network dal Programma URBACT IV 2021-2027;
- il progetto Co-CALICO vede 6 città europee impegnate in una rete transnazionale di cui **Bruxelles** (*Service public régional de Bruxelles - Belgio*) è *Lead Partner* ed alle quale hanno aderito, oltre alla città di **Napoli**, le città di **Porto** (*GAIURB - Urbanismo e Habitação, EM - Portogallo*), **Salonicco** (*Major Development Agency Thessaloniki s.a.- Grecia*), **Fuenlambrada** (Spagna) e **Niksic** (Montenegro);
- traendo spunto dal modello già sperimentato con successo dal *Service public régional* di Bruxelles attraverso il progetto "CALICO- care and living in community", realizzato attraverso l'iniziativa *Urban Innovative Actions (UIA)* con fondi FESR 2014-2020, le città aderenti al progetto si sono impegnate ad avviare un percorso di scambio ed apprendimento finalizzato all'adozione di politiche abitative integrate ed innovative;
- l'obiettivo della rete di città europee Co-CALICO è adattare agli specifici contesti locali il progetto proposto da Bruxelles, che vede l'attivazione di forme "collaborative" di *housing*, basate sul mix sociale e generazionale dei residenti, sull'attenzione alla dimensione di genere dell'abitare, su un modello di cura e mutualismo *community-based*, sull'integrazione nel programma residenziale di diverse infrastrutture e servizi innovativi per la comunità, sulla costituzione di un *Community Land Trust* in un'ottica anti-speculativa;
- per raggiungere l'obiettivo sopra menzionato, ogni città si è impegnata nel corso del progetto ad effettuare un'approfondita valutazione dello stato dell'arte e, traendo ispirazione dai principi condivisi a livello di rete europea, ad elaborare una propria metodologia di lavoro (*Transferability Study*) che risponda agli effettivi bisogni del territorio e che sia condivisa con i principali portatori di interesse locale;
- i rappresentanti delle città aderenti al network avranno l'opportunità di incontrarsi e confrontarsi in occasione di cinque meeting transnazionali di rete, di cui il primo e l'ultimo saranno ospitati dalla città di Bruxelles (ottobre 2024 - *kick-off meeting*; estate 2026 - *final meeting*) e gli altri tre, di cui uno ospitato dalla città di Napoli, si terranno a cadenza regolare nel corso del progetto;
- al contempo, l'attivazione dell'URBACT Local Group, nell'ambito del processo partecipativo a livello locale, a supporto della realizzazione di un "condominio sociale" in via della Stadera – intervento già finanziato per € 9.500.000,00 con fondi nazionali – consentirà di realizzare concretamente nella città di Napoli, con gli opportuni adattamenti al contesto locale, la sperimentazione proposta da Bruxelles.

Visto che:

- con nota del 28 giugno 2024, acquisita con PG/2024/0633272 del 15 luglio 2024, il Direttore del Segretariato del Programma URBACT (*Urbact Secretariat - Agence Nationale pour la Cohesion des territoires*), ha

confermato l'approvazione del progetto *Co-CALICO*, finanziato per un ammontare complessivo di euro € 500.950,00, di cui € 72.600,00 spettante alla Città di Napoli;

- l'approvazione del progetto *Co-CALICO* implica che dalla data del 1° settembre 2024 avranno inizio le attività previste per il conseguimento degli obiettivi della rete, che si concluderanno entro il 31 agosto 2026;
- i progetti attivati nell'ambito del Programma URBACT sono finanziati all'80% con fondi europei (ERDF/FESR) mentre il restante 20% è il co-finanziamento locale, che nel caso specifico è composto integralmente da ore lavoro del personale impegnato, e per il quale è previsto il totale rimborso da parte del Dipartimento delle Politiche di Coesione e per il sud della Presidenza del Consiglio dei Ministri attraverso il Fondo di rotazione di cui alla legge n.183/1987, ai sensi della delibera CIPESS n.78 del 2021. Pertanto la partecipazione del Comune di Napoli al Programma URBACT IV, oltre ad essere a costo zero, permette il risparmio delle spese del personale coinvolto;
- in particolare, il budget assegnato alla Città di Napoli è pari ad € 72.600,00, di cui € 58.080,00 quale contributo europeo a valere sui fondi FESR ed € 14.520,00 quale co-finanziamento locale composto integralmente da *staff-cost* e per il quale è previsto il totale co-finanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987, ai sensi della delibera CIPESS n.78 del 2021, mediante rimborso, come detto, da parte del Dipartimento delle Politiche di Coesione e per il sud della Presidenza del Consiglio dei Ministri.

Evidenziato che:

- la decorrenza del progetto, a far data dal 1° settembre 2024, implica che i ventiquattro mesi assegnati dal programma URBACT per la chiusura delle attività avranno termine in data 31 agosto 2026;
- al fine di non incorrere nella perdita del finanziamento comunitario, le spese dovranno essere sostenute e quietanzate entro il termine sopra indicato, come previsto dal contratto che sarà sottoscritto tra le città aderenti (*Joint Convention*);
- il Comune di Napoli, in qualità di città *partner* dovrà provvedere, nei tempi previsti dal medesimo progetto, a rendicontare tutte le spese sostenute mediante apposite certificazioni di spesa comprovate dai relativi mandati quietanzati, pena la perdita del finanziamento;
- eventuali ritardi nella tempistica sopra descritta comporterebbero la perdita del finanziamento e la conseguente bocciatura del progetto per inadempienze nelle attività programmate.

Ritenuto che, per tutto quanto sopra motivato, si rende necessario:

- prendere atto dell'approvazione del Progetto *Co-CALICO*, come da comunicazione del Comitato di Sorveglianza del Programma di Cooperazione Territoriale URBACT IV 2021-2027 trasmessa in data 28 giugno 2024, finanziato per un ammontare complessivo di euro € 500.950,00, di cui € 72.600,00 spettante alla Città di Napoli, per € 58.080,00 quale contributo europeo a valere sui fondi ERDF/FESR e per € 14.520,00 quale co-finanziamento locale composto integralmente da *staff-costs* e per il quale è previsto il totale cofinanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021, mediante rimborso da parte del Dipartimento delle Politiche di Coesione e per il sud della Presidenza del Consiglio dei Ministri;
- variare, con i poteri del Consiglio comunale, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) del D.lgs. n. 267/2000, in termini di competenza e di cassa, il Bilancio di previsione 2024/2026 – Esercizio 2024, per l'iscrizione di specifiche voci di entrata e correlata spesa per la quota FESR e per la quota di co-finanziamento nazionale;
- confermare la delega al coordinamento interassessoriale (cabina di regia) dei Progetti URBACT attivati dall'Ente al Vicesindaco - Assessore all'Urbanistica;
- stabilire che l'attuazione del progetto in parola sarà coordinata, per le attività connesse alle relazioni con la rete europea, dal Servizio *Rigenerazione Urbana Sostenibile e Beni Comuni* e per le attività locali sarà gestita dal Servizio *Pianificazione dell'Edilizia Residenziale Pubblica e Social Housing* in ragione delle specificità del progetto e degli argomenti trattati;
- autorizzare il dirigente del Servizio *Rigenerazione Urbana Sostenibile e Beni Comuni* alla firma del relativo contratto (*Joint Convention*) con le città aderenti alla rete;

IL MONITORAGGIO E LO STATO DI AVANZAMENTO DEL PROGETTO SARÀ DI
COMPETENZA DELL'UFFICIO PNRR E POLITICHE DI COESIONE;

IL SEGRETARIO GENERALE
Avv. Monica Cinque

- autorizzare l'anticipazione di cassa nell'emissione dei mandati di pagamento per ciò che riflette le spese concernenti il Progetto *CO-CALICO*, senza l'effettivo introito delle somme a valere su fondi FESR, atteso che, come detto, l'erogazione del finanziamento da parte dell'Unione Europea avverrà solo a seguito della rendicontazione delle spese sostenute e quietanzate.

Vista la deliberazione n. 10 del 9 aprile 2024 con cui il Consiglio comunale ha approvato il Bilancio di previsione 2024/2026.

Visti:

- il D.lgs. n. 267/00;
- gli obblighi di pubblicazione e rispettivi riferimenti normativi contenuti nel P.I.A.O., approvato per il triennio 2024 - 2026, alla Sezione 2 – VALORE PUBBLICO, PERFORMANCE E ANTICORRUZIONE - Sezione 2.3: Rischi corruttivi e Trasparenza.

Dato atto che:

- il presente provvedimento ed i relativi allegati non contengono dati personali;
- il presente provvedimento non rientra in alcuna delle previsioni normative riportate nella suindicata sezione del P.I.A.O. e, pertanto, non sarà oggetto di pubblicazione nella sezione Amministrazione Trasparente del sito del Comune di Napoli, né in altre pagine web del sito stesso o di altri siti istituzionali.

Attestato che:

- l'istruttoria preordinata all'adozione del presente atto, anche ai fini di eventuali ipotesi di conflitto ex art. 6 bis della legge n. 241/90, introdotto con legge n. 190/2012 (art. 1, comma 41), è stata espletata dalla dirigenza che lo sottoscrive;
- l'adozione del presente provvedimento avviene nel rispetto della regolarità e della correttezza dell'attività amministrativa e contabile, ai sensi dell'art. 147 bis del D.lgs. n. 267/2000 e degli artt. 1, comma 1 lett. b) e 17, comma 2 lett. a) del Regolamento dei controlli interni dell'ente.

Ritenuto altresì che, al fine di attivare celermente le attività del progetto, aventi decorrenza a far data dal 1° settembre 2024, come da Programma URBACT, ricorrano i motivi di urgenza previsti dall'art. 134, comma 4 del D.lgs. n. 267/2000, per cui è necessario, con separata votazione, dichiarare il presente atto immediatamente eseguibile per l'urgenza.

Gli allegati, costituenti parte integrante della presente proposta, composti dai seguenti documenti, per complessive pagg. 48, firmati digitalmente dal dirigente proponente, sono conservati nell'archivio informatico dell'ente, repertoriati con il nn.:

- Dico 8 **
- 1056L_003_01:** nota PG/2024/210889 del 5 marzo 2024 a firma del Vicesindaco - Assessore all'Urbanistica di adesione del Comune di Napoli, in qualità di Partner, al progetto *Co-CALICO*;
 - 1056L_003_02:** progetto *Co-CALICO* in lingua inglese;
 - 1056L_003_03:** nota del 28 giugno 2024 del Direttore del Segretariato del Programma URBACT di approvazione del progetto e del relativo finanziamento;
 - 1056L_003_04:** breve introduzione in lingua italiana al progetto *Co-CALICO*.

La parte narrativa, i fatti, gli atti citati, le dichiarazioni ivi comprese sono vere e fondate e quindi redatte dal Dirigente sotto la propria responsabilità tecnica, per cui sotto tale profilo, la stessa dirigenza qui di seguito sottoscrive.

La Dirigente *ad interim*
del Servizio Rigenerazione Urbana
Sostenibile e Beni Comuni
arch. Ivonne de Notaris

Ivonne de Notaris
24/09/2024
M. S. L.

Il Dirigente
della U.O.A. Ufficio PNRR e Politiche di Coesione
dott. Sergio Ayolio

Sergio Ayolio

IL SEGRETARIO GENERALE
Avv. Monica Cinque

Monica Cinque

DELIBERA

Con voti UNANIMI,

1. **Prendere atto** dell'approvazione del Progetto *Co-CALICO*, come da comunicazione del Comitato di Sorveglianza del Programma di Cooperazione Territoriale URBACT IV 2021-2027 trasmessa in data 28 giugno 2024, finanziato per un ammontare complessivo di euro € 500.950,00, di cui € 72.600,00 spettante alla Città di Napoli, per € 58.080,00 quale contributo europeo a valere sui fondi ERDF/FESR e per € 14.520,00 quale co-finanziamento locale composto integralmente da *staff-costs* e per il quale è previsto il totale cofinanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021, mediante rimborso da parte del Dipartimento delle Politiche di Coesione e per il sud della Presidenza del Consiglio dei Ministri.
2. **Variare**, con i poteri del Consiglio comunale, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) del D.lgs. n. 267/2000, in termini di competenza e di cassa, il Bilancio di previsione 2024/2026 – Esercizio 2024, per l'iscrizione di specifiche voci di entrata e correlata spesa per la quota FESR e per la quota di co-finanziamento nazionale, come di seguito:

PARTE ENTRATA

Incrementare il Titolo 2, tipologia 01, categoria 05 (codice bilancio 2.01.05.01.999) di € 58.080,00 – contributo Unione Europea fondi ERDF/FESR – capitolo N.I., da assegnare a UODS 3000 - *UOA Ufficio PNRR e Politiche di Coesione*, per la realizzazione del per la realizzazione del Progetto *Co-CALICO*, nell'ambito del Programma di Cooperazione Territoriale URBACT IV 2021-2027.

Incrementare il Titolo 2, tipologia 01, categoria 01 (codice bilancio 2.01.01.01.001) di € 14.520,00 – co-finanziamento nazionale – capitolo N.I., da assegnare a UODS 3000 - *UOA Ufficio PNRR e Politiche di Coesione*, quale quota di co-finanziamento locale costituita interamente da *staff-costs*.

PARTE SPESA

Incrementare la Missione 08, Programma 2, Titolo 1, Macroaggregato 03 (codice bilancio 08.02-1.03.02.99.999) di € 56.080,00 – capitolo N.I., da assegnare a codice Macrostruttura ARTU1053 – codice Servizio ARTU1056 *Servizio Rigenerazione Urbana Sostenibile e Beni Comuni*, per l'acquisto di servizi riguardanti il progetto;

Incrementare la Missione 08, Programma 2, Titolo 2, Macroaggregato 02 (codice bilancio 08.02-2.02.01.05.999) di € 2.000,00 – capitolo N.I., da assegnare a codice Macrostruttura ARTU1053 – codice Servizio ARTU1056 *Servizio Rigenerazione Urbana Sostenibile e Beni Comuni*, per l'acquisto di beni necessari per lo svolgimento delle attività programmate.

~~**Incrementare** la Missione 08, Programma 2, Titolo 1, Macroaggregato 04 (codice bilancio 08.02-1.04.05.99.001) di € 14.520,00, da assegnare a codice Macrostruttura ARTU1053 – codice Servizio ARTU1056 *Servizio Rigenerazione Urbana Sostenibile e Beni Comuni*, per *staff-costs* da far confluire nel fondo di riserva (2.01.01.01.001) - CAPITOLO 4230011~~

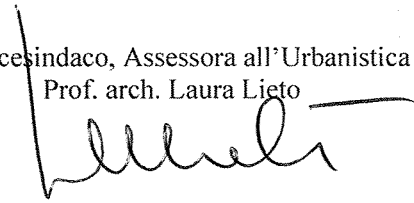
3. **Confermare** la delega al coordinamento interassessoriale (cabina di regia) dei Progetti URBACT attivati dall'Ente al Vicesindaco - Assessore all'Urbanistica.
4. **Stabilire** che l'attuazione del progetto in parola sarà coordinata, per le attività connesse alle relazioni con la rete europea, dal *Servizio Rigenerazione Urbana Sostenibile e Beni Comuni* e per le attività locali sarà gestita dal *Servizio Pianificazione dell'Edilizia Residenziale Pubblica e Social Housing*, in ragione delle specificità del progetto e degli argomenti trattati.
5. **Autorizzare** il dirigente del *Servizio Rigenerazione Urbana Sostenibile e Beni Comuni* alla firma del relativo contratto (*Joint Convention*) con le città aderenti alla rete.
6. **Autorizzare** l'anticipazione di cassa nell'emissione dei mandati di pagamento per ciò che riflette le spese concernenti il Progetto *Co-CALICO*, senza l'effettivo introito delle somme a valere su fondi FESR, atteso che l'erogazione del finanziamento da parte dell'Unione Europea avverrà solo a seguito della rendicontazione delle spese sostenute;

7. **Sottoporre** alla ratifica del Consiglio Comunale la variazione deliberata al precedente punto 2), nei termini prescritti dall'art. 42, comma 4 del D.lgs. 267/2000.

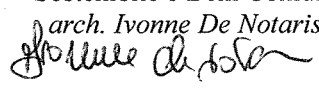
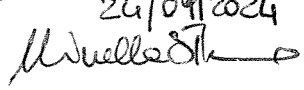
- (**) Adottare il presente provvedimento con l'emendamento riportato nell'intercalare allegato;
- (**) Con separata votazione, sempre con voti UNANIMI, dichiarare il presente provvedimento immediatamente eseguibile per l'urgenza ai sensi dell'art. 134, comma 4, del D. Lgs. 267/2000;

(**): La casella sarà barrata a cura della Segreteria Generale solo ove ricorra l'ipotesi indicata.

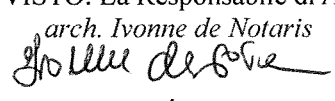
La Vicesindaco, Assessora all'Urbanistica
Prof. arch. Laura Lieto



La Dirigente *ad interim*
del Servizio Rigenerazione Urbana
Sostenibile e Beni Comuni

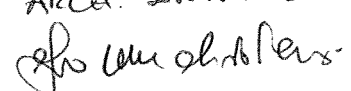
arch. Ivonne De Notaris
  24/09/2024

VISTO: La Responsabile di Area

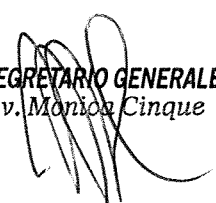
arch. Ivonne de Notaris


Il Dirigente
della U.O.A. Ufficio PMRR e Politiche di Coesione

dot. Sergio Avolio


LA DIRIGENTE DEL SERVIZIO
Pianificazione dell'edilizia residenziale
pubblica e social housing
ARCH. IVONNE DE NOTARIS

(Illustratamente al punto h del
dispos. no)

IL SEGRETARIO GENERALE
Avv. Monica Cinque





COMUNE DI NAPOLI

PROPOSTA DI DELIBERAZIONE PROT. N. 8 DEL 23/08/2024, AVENTE AD OGGETTO:

Presa d'atto dell'approvazione, da parte del Comitato di Sorveglianza URBACT IV della U.E., del progetto *Co-CALICO*, di cui la città di Napoli è *partner*, per l'importo complessivo di € 72.600,00 di cui € 58.080,00 di contributo europeo - Programma di Cooperazione Territoriale URBACT IV 2021 – 2027 – fondi ERDF/FESR e € 14.520,00 quale co-finanziamento locale, composto integralmente da *staff-costs*, rimborsato con co-finanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021.

Con i poteri del Consiglio comunale: variazione, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) del D.lgs. n. 267/2000, in termini di competenza e di cassa, al Bilancio di previsione 2024/2026 – Esercizio 2024, per l'iscrizione di specifiche voci di entrata e correlata spesa per la quota ERDF/FESR e per la quota di co-finanziamento nazionale.

La Dirigente del Servizio Rigenerazione Urbana Sostenibile e Beni Comuni esprime, ai sensi dell'art. 49, comma 1 del D.lgs. 267/2000, il seguente parere di regolarità tecnica in ordine alla suddetta proposta: **FAVOREVOLE**

Addi, 23 agosto 2024

La Dirigente *ad interim*
del Servizio Rigenerazione Urbana
Sostenibile e Beni Comuni
arch. Ivonne de Notaris

Ivonne de Notaris
24/09/2024 *Ivonne de Notaris*

Il Dirigente
della U.O.A. Ufficio PNRK e Politiche di Coesione
dott. Sergio Avolio

Sergio Avolio

Proposta pervenuta all'Area Ragioneria il 26/08/2024 e protocollata con il n. DCP/2024/427;

Il Ragioniere Generale, ai sensi dell'art. 49, comma 1, del D. Lgs. 267/2000, esprime in ordine alla suddetta proposta il seguente parere di regolarità contabile:

FAVOREVOLE

Addi, 6/9/24

IL RAGIONIERE GENERALE
Ivonne de Notaris

PARERE PREVENTIVO DEL COLLEGIO REVISORI DEI CONTI DEL 12/09/2024

OGGETTO: Proposta di Deliberazione n.8 del 23.08.2024. Presa d'atto dell'approvazione, da parte del Comitato di Sorveglianza URBACT IV, del progetto Co-CALICO, di cui la città di Napoli è partner, per l'importo complessivo di € 72.600,00 di cui € 58.080,00 di contributo europeo - Programma di Cooperazione Territoriale URBACT IV 2021 – 2027 – fondi ERDF/FESR e € 14.520,00 quale co-finanziamento locale, composto integralmente da staff-costs, rimborsato con co-finanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021. Con i poteri del Consiglio comunale: variazione, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) del D.lgs. n. 267/2000, in termini di competenza e di cassa, al Bilancio di previsione 2024/2026 – Esercizio 2024, per l'iscrizione di specifiche voci di entrata e correlata spesa per la quota ERDF/FESR e per la quota di co-finanziamento nazionale.

L'anno duemilaventiquattro, il giorno 12 del mese di settembre si è riunito con modalità "a distanza", il Collegio dei Revisori dei Conti così composto e presente:

<i>dott. Costantino SESSA</i>	<i>Presidente</i>
<i>dott. Raffaele PIA</i>	<i>Componente</i>
<i>dott.ssa Teresa DEL PRETE</i>	<i>Componente</i>

per esprimere il proprio parere sulla proposta di Deliberazione di cui all'oggetto.

PREMESSO

- *che il Comune di Napoli è ente in riequilibrio finanziario pluriennale, avendo aderito alla procedura di cui agli art. 243 bis e ss del D. Lgs. n. 267/2000;*



COMUNE DI NAPOLI

Collegio dei Revisori

9

- che con Deliberazione di Consiglio Comunale n.01 del 24/01/2024 è stato approvato il Documento unico di programmazione (D.U.P.)2024/2026;
- che con Deliberazione di Consiglio Comunale n. 9 del 9/04/2024 è stato approvato la nota di aggiornamento al Documento unico di programmazione (D.U.P.) 2024/2026;
- che con Deliberazione di Consiglio Comunale n. 10 del 9/04/2024 è stato approvato il Bilancio di Previsione 2024/2026;
- che con Deliberazione di Giunta Comunale n. 67 del 01/03/2024 è stato approvato il Piano Provvisorio degli Obiettivi per il 2024;
- che con Deliberazione di Consiglio Comunale n. 18 del 28/05/2024 è stato approvato il Rendiconto della gestione finanziaria 2023;

CONSIDERATO

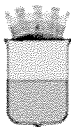
- che il Comune di Napoli ha aderito al programma URBAN (1994 – 1999); come partner e come capofila, a vari progetti di reti tematiche promossi nell'ambito del Programma URBACT 2000 – 2006 e del Programma di Cooperazione Territoriale URBACT II (2007 – 2013);
- che il Comune di Napoli ha fatto domanda per accedere al progetto CALICO, finanziato nell'ambito della call per Innovation Transfer Network dal Programma URBACT IV 2021-2027;
- che il Direttore del Segretariato del Programma URBACT (Urbact Secretariat - Agence Nationale pour la Cohesion des territoires), ha confermato l'approvazione del progetto Co-CALICO, finanziato per un ammontare complessivo di euro € 500.950,00, di cui € 72.600,00 spettante alla Città di Napoli, per € 58.080,00 quale contributo europeo a valere sui fondi ERDF/FESR e per € 14.520,00 quale cofinanziamento locale composto integralmente da staff-costs e per il quale è previsto il totale cofinanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021, mediante rimborso da parte del Dipartimento delle Politiche di Coesione e per il sud della Presidenza del Consiglio dei Ministri;

Piazza Municipio – Palazzo S. Giacomo 3° piano – 80133 www.comune.napoli.it - tel.:(+39) 081 795 9700-1 – fax : (+39) 081 795 9707
e mail: revisori.conti@comune.napoli.it – revisori.conti@pec.comune.napoli.it

- *che il provvedimento in esame si intende adottare le variazioni al bilancio di previsione 2024 -2026, esercizio 2024, con i poteri del Consiglio Comunale, ai sensi dell'art. 42 co. 4 e dell'art. 175 comma 3, lett. a) del D.lgs. n. 267/2000, in termini di competenza e di cassa, per l'iscrizione di specifiche voci di entrata e correlata spesa per la quota FESR e per la quota di co-finanziamento nazionale;*

DATO ATTO

- *che, l'art. 175 del D.Lgs. 18 agosto 2000 n. 267 testualmente, tra l'altro, recita: " Il bilancio di previsione finanziario può subire variazioni nel corso dell'esercizio di competenza e di cassa sia nella parte prima, relativa alle entrate, che nella parte seconda, relativa alle spese per ciascuno degli esercizi considerati nel documento. Le variazioni al bilancio sono di competenza dell'organo consiliare salvo quelle previste dai commi 5-bis e 5-quater. Le variazioni al bilancio possono essere deliberate non oltre il 30 novembre di ciascun anno fatte salve le seguenti variazioni, che possono essere deliberate sino al 31 dicembre di ciascun anno";*
- *che ai sensi dell'articolo 42 le variazioni di bilancio possono essere adottate dall'Organo esecutivo invia d'urgenza opportunamente motivata, salvo ratifica, a pena di decadenza, da parte dell'organo consiliare entro i sessanta giorni seguenti e comunque entro il 31 dicembre dell'anno in corso se a tale data non sia scaduto il predetto termine. In caso di mancata o parziale ratifica del provvedimento di variazione adottato dall'organo esecutivo, l'organo consiliare è tenuto ad adottare nei successivi trenta giorni, e comunque sempre entro il 31 dicembre dell'esercizio in corso, i provvedimenti ritenuti necessari nei riguardi dei rapporti eventualmente sorti sulla base della deliberazione non ratificata;*



COMUNE DI NAPOLI

Collegio dei Revisori

11

VERIFICATO

- *il permanere degli equilibri di bilancio, come risulta dal prospetto di variazione, contenuto nella suddetta proposta di Deliberazione;*

VISTO

- *gli artt. 42, e 175 del D.Lgs. 18/08/2000 n. 267;*
- *il parere favorevole di regolarità tecnica, espresso dal Dirigente del Servizio Rigenerazione Urbana Sostenibile e Beni Comuni , ai sensi dell'art.49, comma 1, D.Lgs. n. 267/2000 e s.m.i.”;*
- *il parere favorevole di regolarità contabile, espresso dal Ragioniere Generale, ai sensi dell'art.49, comma 1, D.Lgs. n. 267/2000 e s.m.i.;*

TUTTO CIO' PREMESSO, CONSIDERATO,

DATO ATTO, VERIFICATO E VISTO

IL COLLEGIO DEI REVISORI DEI CONTI

- *esprime, per quanto di competenza, parere “favorevole” sulla proposta di Deliberazione n. 08 del 23/08/2024, ai sensi dell'art. 239 del TUEL.*

Napoli, 12/09/2024

IL COLLEGIO DEI REVISORI

dott. Costantino SESSA

dott. Raffaele PIA

dott.ssa Teresa DEL PRETE

*Sottoscritto digitalmente**

**La firma, in formato digitale, è stata apposta sull'originale del presente atto ai sensi dell'art.24 del D.Lgs.07/03/2005, n.82 e s.m.i. (CAD). La presente determinazione è conservata in originale negli archivi informatici del Comune di Napoli, ai sensi dell'art.22 del D.Lgs. 82/2005.*

**Piazza Municipio – Palazzo S. Giacomo 3° piano – 80133 www.comune.napoli.it - tel.:(+39) 081 795 9700-1 – fax : (+39) 081 795 9707
e mail: revisori.conti@comune.napoli.it – revisori.conti@pec.comune.napoli.it**

PROPOSTA DI DELIBERAZIONE PROT. N. 8 DEL 23.8.2024
SERVIZIO RIGENERAZIONE URBANA SOSTENIBILE E BENI COMUNI - U.O.A. UFFICIO PNRR E
POLITICHE DI COESIONE
PERVENUTA ALLA SEGRETERIA GENERALE IN DATA 6.9.2024
SG 382 – variazione di bilancio con i poteri del Consiglio comunale - progetto Co-CALICO

OSSERVAZIONI DEL SEGRETARIO GENERALE

Con la proposta deliberativa in esame si intende prendere atto dell'approvazione del Progetto Co-CALICO (rientrante nell'ambito del programma URBACT), con conseguente finanziamento di € 72.600,00 alla Città di Napoli.

Si intende, quindi, variare, con i poteri del Consiglio comunale, la parte Entrata e la parte Spesa del Bilancio di previsione 2024/2026 al fine di inserire in bilancio lo stanziamento di € 72.600,00, di cui € 58.080,00 quale contributo europeo a valere sui fondi ERDF/FESR e € 14.520,00 quale co-finanziamento locale (composto integralmente da staff-costs e per il quale è previsto il totale cofinanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987).

Si propone, infine, di confermare la delega al Vicesindaco - Assessore all'Urbanistica al coordinamento interassessoriale dei Progetti URBACT attivati dall'Ente; di stabilire che l'attuazione del progetto sarà coordinata, per le attività connesse alle relazioni con la rete europea, dal Servizio Rigenerazione Urbana Sostenibile e Beni Comuni e per le attività locali dal Servizio Pianificazione dell'Edilizia Residenziale Pubblica e Social Housing nonché, infine, di autorizzare la firma del contratto (Joint Convention) con le città aderenti alla rete transnazionale ed autorizzare l'anticipazione di cassa nell'emissione dei mandati di pagamento delle spese derivanti dall'attuazione del progetto Co-CALICO.

•ATTESTAZIONI DELLA DIRIGENZA RICAVABILI DALLE PREMESSE

Dalla parte narrativa emerge che *“il progetto Co-CALICO vede 6 città europee impegnate in una rete transnazionale di cui Bruxelles [...] è Lead Partner ed alle quale hanno aderito, oltre alla città di Napoli, le città di Porto [...], Salonico [...], Fuenlambrada (Spagna) e Niksic (Montenegro)”* e che *“l'obiettivo della rete di città europee Co-CALICO è adattare agli specifici contesti locali il progetto proposto da Bruxelles, che vede l'attivazione di forme “collaborative” di housing, basate sul mix sociale e generazionale dei residenti, sull'attenzione alla dimensione di genere dell'abitare, su un modello di cura e mutualismo community-based, sull'integrazione nel programma residenziale di diverse infrastrutture e servizi innovativi per la comunità, sulla costituzione di un Community Land Trust in un'ottica anti-speculativa”*.

La dirigenza dichiara che *“l'attivazione del URBACT Local Group, nell'ambito del processo partecipativo a livello locale, a supporto della realizzazione di un “condominio sociale” in via della Stadera — intervento già finanziato per € 9.500.000,00 con fondi nazionali — consentirà di realizzare concretamente nella città di Napoli, con gli opportuni adattamenti al contesto locale, la sperimentazione proposta da Bruxelles”* e che *“il monitoraggio e lo stato di avanzamento del progetto sarà di competenza dell'ufficio PNRR e Politiche di coesione”*.

L'urgenza per la quale si intende approvare la variazione di bilancio con i poteri del Consiglio comunale si ricava con riferimento alla richiesta di approvazione del provvedimento ai sensi dell'art. 134 del D. Lgs. 267/2000 contenuta nella parte narrativa, laddove si rappresenta l'esigenza *“di attivare celermente le attività del progetto, aventi decorrenza a far data dal 1° settembre 2024, come da Programma URBACT”*.

•PARERI EX ART. 49, COMMA 1, DEL D. LGS. N. 267/2000

PARERE DI REGOLARITÀ TECNICA: *favorevole*.

PARERE DI REGOLARITÀ CONTABILE: *favorevole*.

A cura del Servizio Supporto Giuridico agli Organi, Assistenza alla Giunta e Affari Istituzionali:
Il funzionario, Simona Lombardi
Il dirigente, Maria Aprea

•ULTERIORI PARERI PREVISTI DALLA DISCIPLINA LEGISLATIVA O INTERNA

PARERE DEL COLLEGIO DEI REVISORI DEI CONTI: FAVOREVOLE.

•QUADRO NORMATIVO DI RIFERIMENTO

Ai sensi degli artt. 42, comma 4, e 175, comma 4, del D. Lgs. 267/2000 la Giunta può adottare variazioni di bilancio in casi di urgenza opportunamente motivati; tali variazioni devono essere ratificate, a pena di decadenza, dal Consiglio comunale entro sessanta giorni.

•DISCIPLINA INTERNA (REGOLAMENTI, DIRETTIVE, CIRCOLARI)

Ai sensi dell'art. 1, comma 2, dello Statuto *"Il Comune di Napoli opera nello spirito della identità storica napoletana nel contesto nazionale ed internazionale."*

•CONSIDERAZIONI FINALI

Le variazioni di bilancio in esame dovranno essere sottoposte, a pena di decadenza, a ratifica del Consiglio comunale nei sessanta giorni successivi all'adozione.

Ricordato che attiene alla dirigenza, nell'ambito delle competenze gestionali ad essa demandate ai sensi dell'art. 107 del TUEL, l'esercizio del potere di vigilanza e controllo sull'azione amministrativa da porre in essere in attuazione del provvedimento in oggetto, spettano all'Organo deliberante l'apprezzamento dell'interesse e del fine pubblico e ogni altra valutazione conclusente, con riguardo al principio di buon andamento, economicità e imparzialità dell'azione amministrativa.

Monica Cinque

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CINQUE
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Visto:
Il Sindaco

Deliberazione di G. C. n. 372 del 25/09/2024 composta da n. 14 pagine progressivamente numerate,

nonché da allegati come descritti nell'atto.*
*Barrare, a cura del Servizio Supporto giuridico agli organi, assistenza alla Giunta e affari istituzionali, solo in presenza di allegati

Letto, confermato e sottoscritto.

IL PRESIDENTE
[Signature]

IL SEGRETARIO GENERALE
[Signature]

ATTESTATO DI PUBBLICAZIONE

- Si attesta che la presente deliberazione è stata pubblicata all'Albo Pretorio *on line* il 1/10/2024 e vi rimarrà per quindici giorni consecutivi (art. 124, comma 1, del D. Lgs. 267/2000);
- La stessa, in pari data, è stata comunicata in elenco ai Capi Gruppo Consiliari (art.125 del D. Lgs.267/2000), nonché ai dirigenti apicali per la successiva assegnazione ai dirigenti responsabili delle procedure attuative.

Servizio Supporto giuridico agli Organi,
assistenza alla Giunta e affari istituzionali
Il Funzionario titolare di incarico
di Elevata Qualificazione
[Signature]

ESECUTIVITÀ

La presente deliberazione :

- con separata votazione è stata dichiarata immediatamente eseguibile per l'urgenza ai sensi dell'art.134, comma 4, del D. Lgs. 267/2000;
- è divenuta esecutiva il giorno ai sensi dell'art.134, comma 3, del D. Lgs.267/2000, essendo decorsi dieci giorni dalla pubblicazione.

Addi

Servizio Supporto giuridico agli Organi,
assistenza alla Giunta e affari istituzionali
Il Funzionario titolare di incarico
di Elevata Qualificazione
.....

Attestato di compiuta pubblicazione

Si attesta che la presente deliberazione è stata Pubblicata all'Albo Pretorio *on line* di questo Comune

dal _____ al _____

Servizio Supporto giuridico agli Organi,
assistenza alla Giunta e affari istituzionali
Il Funzionario titolare di incarico di
Elevata Qualificazione
.....

Attestazione di conformità

(da utilizzare e compilare, con le diciture del caso, solo per le copie conformi della presente deliberazione)

La presente copia, composta da n..... pagine, progressivamente numerate, è conforme all'originale della deliberazione di Giunta comunale n. del

divenuta esecutiva in data

Gli allegati, costituenti parte integrante, come descritti nell'atto, firmati digitalmente dal Dirigente proponente, sono conservati nell'archivio informatico dell'Ente.

Servizio Supporto giuridico agli Organi,
assistenza alla Giunta e affari istituzionali
Il Funzionario titolare di incarico
di Elevata Qualificazione
.....



9637
✓

Vicesindaco – Assessore all'Urbanistica

Urbanistica, Decoro urbano, Edilizia pubblica e privata, Abusivismo,
Condomo, Toponomastica, Politiche della casa per gli aspetti urbanistico - edilizi,
Beni Comuni e coordinamento funzionale delle partecipate operanti
nel settore di competenza.

PG/2024/210889

Napoli, 5/3/2024

URBACT IV Managing Authority
20, Avenue de Ségur
TSA 10717
75334 Paris Cedex 07
France

SUBJECT Letter of commitment of the City of Naples

Dear Madam, Sir,

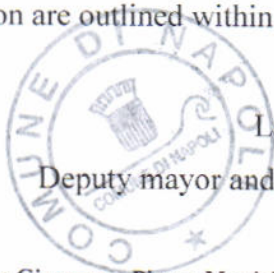
The city of Naples confirms its commitment to be Project Partner in the activities of the URBACT Innovation Transfer Network proposal entitled CALICO led by the Regional Public Service Brussels (Brussels Housing).

The specific challenge we wish to address in this Innovation Transfer Network as a Project Partner is introducing a new model of community-based homes (through the anti-speculative framework of a Community Land Trust) with an innovative community-based model of care.

We are convinced that by working through this URBACT network, we will be able to better address these challenges. In this context, if the proposal is approved within the framework of the URBACT IV Programme, we will participate in the project, take on roles and implement activities as indicated in the application work programme. More especially, we commit to participate in the transnational meetings planned, to contribute to the production of the Transferability Study, to identify key stakeholders to be involved and to contribute to the production of the transfer roadmap, the communication plan and the Investment Plan.

To this end we also formally commit to engaging the funds needed to co-finance the ERDF. The details of this contribution are outlined within the application.

Yours sincerely



Laura Lieto
Deputy mayor and Urban Planning Councilor

Palazzo San Giacomo – Piazza Municipio – 80133 Napoli Tel: 0817954116 – 0817954121
mail assessorato.urbanistica@comune.napoli.it PEC assessorato.benicomuni@pec.comune.napoli.it
mail vicesindaco@comune.napoli.it PEC vicesindaco@pec.comune.napoli.it



URBACT IV

(2021 - 2027)

Application Form

AAP Innovation Transfer Networks

Priority axis-Investment Priority-Specific Objective 1-1-2

1. Interreg Specific Objective "a better cooperation governance"

1.1. Enhancing Institutional Capacity of Public Authorities and Stakeholders to implement Territorial Strategies

1.1.1. Promoting Integrated Sustainable Urban Development through Cooperation

Co-CALICO

Co-CALICO

Submitted version

ANCT URBACT MA

20, Avenue de Ségur 75334 Paris Cedex 07 FRANCE Île de France Paris

Tel:

Fax:

Email: itn@urbact.eu

Table of contents

- I - 1.PROJECT SYNTHESIS	4
1. 1.1 Project identity (incl. title and duration)	4
2. 1.2 Summarised description of the issue to be addressed by the network	4
3. 1.3 Proposed Partnership	5
4. 1.4 Links to the Cohesion Policy Objectives	5
5. 1.5 Total budget	5
- II - 2. PRESENTATION OF PROJECT PROPOSAL	7
1. 2.1 Thematic Content	7
1.1 2.1.1 Description of the UIA practice & link to European urban policy context 2021-2027	7
1.2 2.1.2 Transfer Potential of the UIA Practice	7
1.3 2.1.3 Possible barriers & challenges for the transfer of the UIA Practice	8
2. 2.2 Shall the proposal contribute to the URBACT Specific Objectives (related to Innovation Tra...	9
3. 2.3 How will gender equality and equal opportunities be addressed by the network?	9
4. 2.4 How will environmental sustainability be addressed by the network?	9
5. 2.5 How will digitalisation be addressed by the network?	10
6. 2.6 What is the added value of this network related to the theme proposed?	10
- III - 3. RATIONALE OF PROPOSED PARTNERSHIP	11
1. 3.1 Profiles of the Partner Cities	11
1.1 3.1.1 Local challenges of city partners specific to the UIA innovation	11
1.2 3.1.2 Local strategic framework of the city specific to the UIA innovation	12
1.3 3.1.3 Local links to Sustainable Urban Development through Cohesion Policy (& through IPA flagships and priorities where...	15
1.4 3.1.4 Motivation and commitment of each city to join the network	16
1.5 3.1.5 Local Stakeholders to be involved in the URBACT Local Group	18
1.6 3.1.6 Potential for investment plan to be funded and implemented	20
2. 3.2 Motivation and expectations of the UIA city	21
- IV - 4. ACTIVITIES AND EXPECTED OUTPUTS	22
1. 4.1 Description of Work Package 1- Network management	23
1.1 4.1.1 Organisation of the project coordination	23
1.2 4.1.2 Proposed approach to network-level and local-level communication	23
1.3 4.1.3 Activities to be implemented under WP1	24
2. 4.2 Description of Work Package 2 – Network Level Activities	24
2.1 4.2.1 General framework for Network Level Activities	24
2.2 4.2.2 Proposed content, tools and methods for the transnational exchange and learning activities	25
2.3 4.2.3 Expected outputs under WP2	26
3. 4.3 Description of Work Package 3 – Local Level Activities	27
3.1 4.3.1 General framework for Local Level Activities	27
3.2 4.3.2 Short description of the principles for linking transnational activities under WP 2 and local activities under WP3	28
3.3 4.3.3 Expected outputs under WP3	29
- V - 5 PROJECT WORK PLAN	31
1. 5.1 Work plan	31
- VI - 6 PROJECT MANAGEMENT AND LEADERSHIP	33
1. 6.1 Lead partner experience (highlights of city's experience)	33
2. 6.2 Experience of proposed project coordinator	34
3. 6.3 Presentation of the Lead Partner project team (roles and responsibilities)	34
- VII - 7 USE OF EXPERTISE	35
1. 7.1 Proposed use of expertise resources allocated by the Programme	35
1.1 7.1.1 Proposed use of URBACT Lead Experts	35
1.2 7.1.2 Proposed use of URBACT Ad Hoc Expert(s)	35
- VIII - 8 BUDGETARY PROPOSAL	36
1. 8.1 Financial contribution by partner and source (incl. ERDF, IPA III funds and local contributio...	36
2. 8.2 ERDF/IPA per year	36
3. 8.3 Expenditure per partner, per year and budget subcategory	36
4. 8.4 Expenditure per year and budget category	42
5. 8.5 Project cost per budget line	43
6. 8.6 Project costs per budget category – Justification/Explanation	43

- IX - 9 SIGNATURE	44
1. 9.1 Signature of the Lead Partner/project coordinator	44

- I - 1.PROJECT SYNTHESIS

1. 1.1 Project identity (incl. title and duration)

Identification

Acronym	Co-CALICO
Programme reference	1710770705
N° SYNERGIE-CTE (for search)	20967
Title	Co-CALICO
Lead Partner	Regional Public Service Brussels (Brussels Housing) (BELGIUM)

Length of project

Start date	End date
2024-09-01	2026-08-31

2. 1.2 Summarised description of the issue to be addressed by the network

Short description

Co-CALICO will create a partnership with 5 other European cities wanting to recreate CALICO 2.0 (adapted to their specific local context) in their respective cities. CALICO is a collaborative housing project offering a generational and social mix, developed within the common and anti-speculative framework of a Community Land Trust (CLT). It also integrates several innovative community facilities, an innovative community-based model of care and takes into account gender dimensions of housing.

3. 1.3 Proposed Partnership

	Partner organisation	Type of organisation	Regrouping	Country	Area	NUTS 3
Lead Partner	Service public régional de Bruxelles (SPRB)	Regional Public authority	EU More developed regions	BELGIUM	Région de Bruxelles-Capitale / Brussels Hoofdstedelijk Gewest	Arr. de Bruxelles-Capitale / Arr. van Brussel-Hoofdstad
	GAIURB - Urbanismo e Habitação, EM	Local Public authority	EU Less developed regions	PORTUGAL	Norte	Área Metropolitana do Porto
	MAJOR DEVELOPMENT AGENCY THESSALONIKI S.A.	Local Public authority	EU Less developed regions	GREECE	Κεντρική Μακεδονία (Kentriki Makedonia)	Θεσσαλονίκη (Thessaloníki)
	Naples	Local Public authority	EU Less developed regions	ITALY	Campania	Napoli
	Ayuntamiento de Fuenlambrada	Local Public authority	EU More developed regions	SPAIN	Comunidad de Madrid	Madrid
	Municipality of Nisic, Local community Stara Varos	Local Public authority	Instrument for Pre-accession Assistante countries	MONTENEGRO	Црна Гора (Crna Gora)	Црна Гора (Crna Gora)

4. 1.4 Links to the Cohesion Policy Objectives

The CALICO project wants to offer affordable and qualitative housing for low-income families and by integrating a community-based model of care (article 5 (1) (d) of Regulation (EU) 2021/1060).

5. 1.5 Total budget

ERDF	Swiss Fund	Norway Fund	IPA fund	Other Financing	Total budget

ERDF	Public co-financing	Swiss Fund	Public co-financing	Norway Fund	Public co-financing	IPA fund	Public co-financing		
311 097.50 €	117 252.50 €	0.00 €	0.00 €	0.00 €	0.00 €	68 970.00 €	3 630.00 €	0.00 €	500 950.00 €

- II - 2. PRESENTATION OF PROJECT PROPOSAL

1. 2.1 Thematic Content

1.1 2.1.1 Description of the UIA practice & link to European urban policy context 2021-2027

In the Brussels Capital Region we're facing different challenges:

- The housing crisis : the dramatic rise in housing prices and the lack of social housing stock has created an affordable housing crisis in Brussels;
- Ageing population: a 25% increase of older adults in the next 15 years is expected (FPBS, 2016). Seniors are motivated by policy to "age in place". Unfortunately, some home environments are unfavourable, because the "fit" or "liveability" does not match changing needs. Inadequate homes form a risk for the health, wellbeing, and the independence of older people. And there is scarce variety in residential options available for older people;
- Women, particularly older women (the majority of the ageing population), face a higher risk of social isolation and poverty because of their low pensions. These factors lead to a vulnerable position of women in the housing market;
- Low-income families experience several challenges in the housing market: they are more present in disadvantaged neighbourhoods, have a tendency to live in overcrowded housing, spend a high amount of their income on housing (at the cost of other expenses such as food, healthcare, education). On top of that, these vulnerable groups are often excluded from decision-making processes within the public sphere, thus lacking the empowering potential of participation;
- The need and strong focus on community care, which refers to a growing paradigm shift in which care for people in need becomes less institutionalised, and increasingly becomes the responsibility of civil society. The paradigm shift entails that care takes place within and by the community, as opposed to institutionalisation, and in addition, thereby underlining the role of informal caregivers (family, neighbours, volunteers etc.).

With our project CALICO we wanted to address all these challenges.

CALICO is a cohousing project of 34 dwellings offering a generational and social mix and is developed within the common and anti-speculative framework of a "Community Land Trust". It also integrates an innovative community-based model of care. It is the result of a collaboration between different housing actors, local and regional authorities, and academic partners. The housing project is organized in 3 clusters:

- The "gender" cluster rents dwellings to older women and single mothers. The initiators and residents of this cluster are also responsible for putting gender issues at the center of our housing project through awareness-raising and training activities on gender equality issues;
- The "Community Land Trust" cluster sells dwellings to low-income families and rents to older people (+55yo) unable to obtain mortgages. They also provide two housing units dedicated to Housing First for homeless people. On top of managing one housing cluster, the CLT also owns the land under the whole housing project, thus guaranteeing its permanent affordability;
- The "care" cluster not only offers intergenerational cooperative dwellings, but also a birth and end-of-life facility, integrated within the housing clusters, that provides adequate spaces for people wishing to give birth or leave life in an empathetic and familiar environment. This cluster's purpose is to create a benevolent living space in Brussels, open to its environment, designed to welcome anyone who wishes to live these «life passages» naturally, in harmony and in connection with others, accompanied by professionals and volunteers.

One common space is open to the residents and one is managed as a meeting place for people with mental health issues and where local initiatives are held, therefore CALICO is a full-fledged player in the local urban fabric.

The multi-committee governance scheme of the project empowers the residents by putting them at the heart of the decision-making process.

As a result, CALICO can be seen as a prime example for the 2021-2027 EU cohesion policy objective "A more social and inclusive Europe".

1.2 2.1.2 Transfer Potential of the UIA Practice

In the UIA application form, this is how we defined the transfer potential of the project: “All over the EU, rising house prices are pushing people out of their neighbourhoods, contributing to urban segregation, diminishing social cohesion or forcing people to live in overcrowded homes; homelessness is on the rise (Feantsa, ‘Third overview of housing exclusion in Europe’, 2018). Housing has become the highest expenditure for Europeans and overburden rates remain stable at high levels, disproportionately hitting low income communities the hardest. Especially major cities face a structural housing shortage. (Housing Europe, ‘The State of Housing in the EU’, 2017). In the absence of a provision of new housing supply by the mainstream market, communities and authorities are turning to community-led housing. While many authorities mention these new forms in policy documents, many of them still take a wait and see approach in the absence of successful alternative examples. The lessons learned from our project will be of great value to all cities dealing with similar challenges. Scientific evaluation of the impact, a separate WP led by VUB, will provide the project with a quality label, and will substantially enhance the credibility of the results. This will be very important in the process of disseminating the results to other European cities and supra-local governments. (...)The problems that the Calico project addresses affect cities across Europe: the growing housing crisis and associated problems of gender and origin inequality, and problems of social cohesion and loneliness. The solution to this, in the form of a community led, non-speculative, mixed housing project, could also work in other cities. The great interest we have already received in the project from local authorities and associations from all over Europe shows that many other actors are looking for similar solutions. The growing interest in Community Land Trusts and other forms of community led housing in general also show that this type of project is increasingly perceived as a possible solution. The shared issues and growing interest in community led solutions create a need for successful examples and thus provide an ideal basis for the transfer of experience. The experience gained in CALICO can therefore play an important role in facilitating similar projects elsewhere in Europe.”

Some of the specific elements that are transferable:

- The community land trust model as a vehicle for non-speculative, community led, residential and mixed projects. CLTs can be an important complement to other housing policies: this is recognised by more and more people (government officials, academia, the voluntary sector,...). Transferring the experiences of Community Land Trust Brussels, as one of the most successful CLTs in Europe, can facilitate the creation of more CLTs.
- The cooperation between regional/local government and civil society to make this kind of project possible: That Brussels is a forerunner of CLTs in Europe is mainly because the regional government supported civil society to enable its development. The Region not only supports the CLTB financially but also recognized it officially. The CALICO project played an important role in strengthening cooperation between regional administration and CLTB.
- CALICO owes much of its success to the fact that it was set up and managed from a partnership between different associations and with a large input from residents of all walks of life. This was made possible by establishing and maintaining a governance model tailored to the project.
- CALICO also successfully combines different forms of tenure, all adapted to the specific needs of their residents, in one building.
- The project's specific focus on gender and housing and the lessons we have drawn from it can also inspire others. The guide realised as part of the project can serve as a basis for this.
- Two Housing First units have been integrated in CALICO. This also makes it a pilot project in terms of integrating housing for the homeless within a community-led housing project.
- One of the most striking parts of the project is the "Facility for birth and end of life", integrated in the Pass-ages cohousing project. The project already inspires other initiatives in Europe, and disseminating the lessons learned can help transfer similar models.

1.3 2.1.3 Possible barriers & challenges for the transfer of the UIA Practice

CALICO was able to emerge in a specific context and was only possible because a number of important conditions were met:

- The substantial financial intervention of UIA funds was essential for the success of the project, especially in terms of making the housing affordable. In a context where many cities have budgetary difficulties, this could become one of the main barriers linked to the transferability of the project. On top of that, very often funding for affordable housing is linked to specific conditions regarding target audience, allocation, etc, which don't always match with the innovative approach of CALICO.
- The project was also possible because it was based on an existing relationship between the Brussels Capital Region, the government responsible for housing policy, and Community Land Trust Brussels, a community-led organisation. This relationship was based on mutual trust and an appropriate legal framework.
- Moreover, precisely the fact that the Brussels Region, as an urban government, is responsible for housing policy is an important asset for this type of project, compared to cities that depend on, say, a national legislature that does not necessarily have the same priorities.

- One of the major challenges of such a project is finding a suitable site or building. The transfer of the project will be much easier for urban authorities who already own an adapted site or building.
- The legal basis for the innovative ownership model had also already been laid in recent years. Although exchanges with initiatives in other European countries interested in the CLT model show that most legislative contexts allow for similar models, experience also shows that this often requires a lot of study and consultation, and that both expertise and creativity are needed to make it happen.
- The CLTB could fall back on years of experience in organising resident participation. In a complex project like CALICO, this experience was essential for success.
- The partnership responsible for developing the housing project (CLTB, Angela D, Passages, Fairground, Logement pour Tous) could also fall back on mutual trust that was an important basis for the project's success.

The basis for a successful transfer of the project are thus:

- a favourable policy environment, including the possibility to get funding to make the housing affordable;
- an urban authority that is ready to experiment and committed to support community led solutions;
- an existing basis of trust between all the actors.

2. 2.2 Shall the proposal contribute to the URBACT Specific Objectives (related to Innovation Transfer Networks)?

	YES	NO	Comment
-			
Please tick yes and comment briefly on how the proposal might contribute to the improvement of the planning and delivery of integrated urban policies.	X		Community participation was and is the basis of the CALICO project. The project built on the community led methods developed by the CLTB, involving residents as early as possible in the preparation of a real estate project. This forms the basis for a resilient community that will be able to autonomously manage the housing project. The participatory approach will be one of the important aspects of the network.

3. 2.3 How will gender equality and equal opportunities be addressed by the network?

In terms of vulnerability, gender is an aggravating factor, and this automatically has an impact on women's access to housing. In Belgium, the gender pay gap is 21%, while the pension gap is 26%. What's more, 80% of parents bringing up children alone are women. This increased poverty is compounded by various gendered factors of discrimination in access to housing, which partly explains why the number of women experiencing homelessness almost tripled between 2002 and 2011. For this reason, gender equality is one of the main components of the CALICO project and where we put gender issues at the heart of shared housing through awareness-raising and training initiatives on gender equality issues.

On top of the general gender sensitivity in the project, 10 of CALICO's housing units are reserved for and managed by Angela D, a feminist organisation that focuses on the relation between housing and gender and are home to women in a vulnerable situation.

The gender awareness and gender sensitive planning tools that were developed during the CALICO project will be presented and discussed within the Network. During one of the workshops between the partners, this specific aspect will be discussed, based on the "Practical Guide, a feminist approach towards housing" (<https://usercontent.one/wp/www.cltb.be/wp-content/uploads/2023/04/Guide-Pratique-ANGELA.D-FR.pdf>) that has been developed as part of the CALICO project. Adapted strategies, putting gender equality at the heart of housing projects, will be studied for each of the partner cities.

4. 2.4 How will environmental sustainability be addressed by the network?

The Brussels Capital Region currently leads the international pack of regions in terms of building energy management. In 2015, the Region was the first in the world to mandate the passive standard for new construction projects, which has led to a significant increase in the number of passive houses and significant low-energy renovations. However, one of the challenges is

how to guide social housing residents to make the best use of their homes, so that the investment needed to make them highly energy-efficient maximises the return on investment, and so that residents can enjoy the comfort of their homes to the fullest. This challenge has been fully addressed within the CALICO project. A series of workshops and an individual guidance programme were therefore set up. This approach is generalised within CLTB projects. In every new housing project, the CLTB sets up partnerships with local associations. This training and coaching of residents in order to help them to use their energy-efficient homes as efficiently as possible, became a standard element of CLTB's approach. On top of these activities linked to energy efficiency, community activities, set up by the residents with the support of the partner organisations, are organised within CALICO. These activities contribute to raise awareness on climate and environmental issues among the residents, and help them adopt more sustainable ways of living. One of the main topics there is mobility. The CLTB organises bicycle lessons for the female residents and bicycle repair sessions with volunteers from the community, and provides a fleet of second hand bicycles.

Another important topic is food. In an effort to reduce food waste and to provide healthy food to the residents, every week residents rescue unsold food and vegetables from a nearby organic food shop to distribute them among their community. Once every two weeks, a community kitchen is organised to cook a collective meal with this food waste. Other activities, such as a collective compost, workshops on producing ecological cleaning products, etc. are also organised.

During the workshops organised as part of the Co-CALICO project, we will study how the ecological potential of community led housing forms can be unlocked through the design of the homes and the community.

5. 2.5 How will digitalisation be addressed by the network?

Although digitalisation was not a key element of the CALICO project, the COVID-19 pandemic during the development of the project made that digitalisation became a more important topic. Some meetings could not be held in person, a lot of processes slowed down or became more complicated. This has made it necessary to use IT tools such as Signal or Teams to communicate with future residents and partners. However, this wasn't always easy, as not every future resident had internet access and wasn't necessarily used to using new technologies. Individual coaching sessions with those who didn't have the skills to use those tools were set up. As a result, the use of these IT tools has enabled the CALICO project to move forward despite the pandemic, and this has therefore been beneficial. However, it is essential to ensure that action is taken so that everyone has access to information and that this does not hinder communication.

In any case, the use of IT tools will be essential within the network, since the geographical distance means that it will not be possible for the partners to operate solely through face-to-face exchanges.

6. 2.6 What is the added value of this network related to the theme proposed?

The Co-CALICO project will build on former URBACT projects related to issues that have been addressed by CALICO:

- ROOF is an URBACT Action Planning Network on ending homelessness through housing solutions. The network is composed of 9 European cities who exchange information on making the shift towards Housing First/Led and on data collection. Each city also develops a local integrated action plan with all its stakeholders. They exchanged information and good practices and organise training on what Housing First is. CALICO includes two housing first units, who are included in the Brussels Housing first network. The innovation brought by CALICO was the integration of these units in a cohousing context.
- Genderedlandscape was an Urbact Action Planning network that sought to create an understanding of the city as a place where gendered power structures are always present and develop locally contextualised tools and approaches to work towards gender equality in urban policies, planning, and services. In our project, gender will take a central place, with a focus on gender and housing.
- The Civic eState network worked on new models of urban co-governance based on the commons. Two years of EU cooperation for promoting urban co-governance and experimenting public-community partnerships to enable inhabitants and local communities constitutional rights to self-organise and collectively act for the urban commons. Commons based decision making and ownership were key to the success of the CALICO project.
- The Arrival cities network focused on the integration of migrants. An important part of the CALICO residents are migrants. By providing affordable, quality housing within a welcoming community, the project contributed to their integration.

- III - 3. RATIONALE OF PROPOSED PARTNERSHIP

1. 3.1 Profiles of the Partner Cities

1.1 3.1.1 Local challenges of city partners specific to the UIA innovation

Regional Public Service Brussels (Brussels Housing)

In the Brussels Capital Region we're facing different challenges:

- The housing crisis : the dramatic rise in housing prices and the lack of social housing stock has created an affordable housing crisis in Brussels;
- Ageing population: a 25% increase of older adults in the next 15 years is expected (FPBS, 2016). Seniors are motivated by policy to "age in place". Unfortunately, some home environments are unfavourable, because the "fit" or "liveability" does not match changing needs. Inadequate homes form a risk for the health, wellbeing, and the independence of older people. And there is scarce variety in residential options available for older people;
- Women, particularly older women (the majority of the ageing population), face a higher risk of social isolation and poverty because of their low pensions. These factors lead to a vulnerable position of women in the housing market;
- Low-income families experience several challenges in the housing market: they are more present in disadvantaged neighbourhoods, have a tendency to live in overcrowded housing, spend a high amount of their income on housing (at the cost of other expenses such as food, healthcare, education). On top of that, these vulnerable groups are often excluded from decision-making processes within the public sphere, thus lacking the empowering potential of participation;
- The need and strong focus on community care, which refers to a growing paradigm shift in which care for people in need becomes less institutionalised, and increasingly becomes the responsibility of civil society. The paradigm shift entails that care takes place within and by the community, as opposed to institutionalisation, and in addition, thereby underlining the role of informal caregivers (family, neighbours, volunteers etc.).

GAIURB EM

Gaiurb is a municipal company in the municipality of Vila Nova de Gaia, owned and controlled by the local authority to which local public services are delegated, and which carries out the municipality's duties. Gaiurb is responsible for the Urban Planning - including building regulations issuing building permits - Social Housing and Urban Rehabilitation of the Municipality of Vila Nova de Gaia.

On the first level, the local challenges identified are :

- (i) Lack of affordable housing, including social housing – the long lists of requests for social housing demonstrate the need to provide housing solutions for different publics, from vulnerable groups to middle-class families who can't find a housing solution on the market; (ii) Low quality housing for people with medium and low income; (iii) Increase in real estate prices and rent;

On the second level, the current housing context require policies and new approaches, which find support in the New Generation of Housing Policies and in the different programmes that exist in Portugal. In this sense, the Municipality and Gaiurb, E.M. intend to implement innovative solutions to respond to the various housing shortages, recognising the different variables and promoting better urban planning, social inclusion inclusion and quality of life.

MAJOR DEVELOPMENT AGENCY THESSALONIKI

Thessaloniki is the second largest metropolitan area in Greece, seat of the Region of Central Macedonia. The regional unit of Thessaloniki had in 2021 (census data) almost 1,1 million inhabitants, 75% (~0,8 mil) in the urban agglomeration and 30% concentrated in the central municipality that however recorded a 2% population decline in the last 10 years. Access to decent and affordable housing has emerged as a primary societal challenge for the city, particularly affecting most vulnerable populations, but also students, youth and low incomes.

Recent housing market restructurings, growth of the real-estate sector and tourist driven expansion of short term lettings, have led to sharp housing price increases while incomes remain reduced.

Due to the insufficient availability of social housing units, along with the inadequacy of national housing policies and the scarcity of local supported housing programs, the Municipality of Thessaloniki and MDAT are confronted with the pressing task of developing innovative models for social and affordable housing. Thus, the challenge is how to move on from limited institutional and administrative capacities towards inclusionary housing models that respond to increasing local needs. Drawing insights from community-led housing strategies and participatory governance frameworks, which engage various stakeholders

including public administrations, community benefit organizations, citizen groups, and local communities, such as the Community Land Trust (CLT) model and the CALICO project, can yield invaluable knowledge and expertise. Through the transfer process MDAT and the Local Team, will gain a deeper understanding of effective methods for fostering collaborative efforts and sustainable solutions in housing development and governance.

City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service

Naples is the third Italian city and, with its population of almost 1 million inhabitants, is the major urban centre of southern Italy.

Access to adequate and affordable housing for different population groups is a critical issue. In its most tragic expressions, the phenomenon affects the homeless: it is estimated that almost 2.000 people live on the streets. But it also concerns the spread of forms of illegitimate occupation, difficulties in accessing social housing, in paying taxes and in accessing the rental market for students, young workers, single-income households and the middle classes in general. In addition to this, the demand for public housing is far from being satisfied. The Department of the Municipality in charge of managing allocations and regularisations of the public housing stock, is currently examining about 6/7.000 requests for regularisation and take-over, that will not be able to satisfy since the public housing stock, of about 21.000 dwellings, is almost fully occupied.

The housing emergency is also increased by the tourism explosion that has exponentially affected the city of Naples in recent years. Tourists have risen from 3,2 million in 2017 to 12 million in 2022 and Naples has surpassed Venice in the presence of short-term rental facilities. As a consequence, there has been an increase in rent prices, that affected the access to housing also for the middle-income population, students and precarious workers.

The challenge in the next future is to shape innovative ways of providing affordable housing, addressing the needs of the traditionally vulnerable social groups and of the above mentioned new urban poor.

FUENLABRADA MUNICIPALITY

Access to housing is one of the main challenges of the Fuenlabrada municipality, as in the rest of the country, due to the great difficulties that, especially, young and most vulnerable people have. High prices and the lack of adequate supply mean that young and the most vulnerable people do not have the possibility of accessing affordable, quality housing.

With the experience of the CALICO project, we will access a public action methodology aimed at improving the housing supply as well as the creation of strong community ties through the development of collaborative work.

Likewise, these experiences will be very useful for the development of our new project framed in the European Urban Innovative initiative, SHARE project (<https://www.urban-initiative.eu/ia-cities/fuenlabrada/home>) which aims creating a new intergenerational model through the creation of a community housing exchange challenge.

Municipality of Niksic, Local community Stara Varos

The challenges faced by the municipality of Nikšić as well as the urban communities are: emigration, decline in the number of inhabitants (10 years - 11,500), an unemployment rate of 18.4% (women 65%) and the population that is getting older (this is a consequence of the departure of young people). Annually, 130 marriages are concluded, 70 are divorced, so there are more and more single mothers. There are fewer and fewer apartments under new construction and an increasing amount of social help cases. The municipality has 466 social apartments, which are given to the most vulnerable. That is why we need greater involvement of citizens in solving these problems. The CALICO program can specifically help us with that. The program, with its planned three clusters, through the exchange of experience in functioning and problem solving from the bottom up, can lead to many solutions and their applicability.

It is about applying the innovation program to our specific situation, where tenants, themselves, decide what they need. Through citizen mobility, they seek help from the municipality, and from other private companies, as well as other ways of collecting funds in order to solve housing problems for the vulnerable at more favorable prices. There will be possibility of employment for people from this program, in common rooms by equipping them for the services needed by the residents or through services to help neighbors in need, or disabled, thereby increasing the offer of content, comfort of housing, and enabling a decent and harmonious life. It is through solving public problems, that private problems can be solved more easily. This should lead to a better quality of life for all tenants, an increase in employment, as well as cheaper housing for single mothers and other vulnerable groups.

1.2 3.1.2 Local strategic framework of the city specific to the UIA innovation

Regional Public Service Brussels (Brussels Housing)

Approved on the 7th of January 2021 by the Government of the Brussels-Capital Region, the Housing Emergency Plan is a document bringing together 33 operational actions aimed at "addressing all the avenues of public action that can accelerate the implementation of innovative solutions, but also to seek solutions within the private rental market to stretch the public housing stock as quickly as possible to vulnerable households".

Action 11 of the Housing Emergency Plan: "Supporting the development of the supply of Social Real Estate Agencies housing while ensuring that projects from property developers or investors are supervised" indicates that tools for supervising projects from property developers or investors will be put in place to guarantee the social purpose of the housing stock in a sustainable manner. In this context, the operational agenda of the plan foresees the development of alternatives via partnerships with associative / cooperative actors.

Furthermore, action 31 of the Plan mentions "Encourage the tools of dismemberment of ownership with public real estate operators", foresees the introduction of mechanisms of emphyteusis and surface area and/or formulas limiting the resale prices inspired by the CLTB model in the management contracts of Citydev.Brussels and the Housing Fund.

Both actions clearly demonstrate a dissemination of the CLTB innovations in general and CALICO's in particular to public operators.

Recently, the Brussels Capital Region approved a yearly funding of a full-time position to the Sohonet network (different stakeholders: real estate, alternative finance, cooperative sector and associative asset investor, Social Real Estate Agency, grassroots organisation) to launch their "Housing Deal" experimental framework, consisting in a study of the case of reproduction of a CALICO-like real estate development and to study the conditions for the scaling-up.

GAIURB EM

Gaiurb is experienced in developing and implementing projects covering the core thematic areas of 'CALICO' project in interaction with the municipality, universities and end users:

LOCAL HOUSING STRATEGY (LHS) AND 1ST RIGHT PROGRAMME - The programme aims to ensure access to adequate housing for people living in undignified situations who are unable to afford alternative housing. The local housing strategy identifies the housing solutions to be developed in terms of land occupation and urban development of the territory.

COLLABORATIVE HOUSING AND NEW GENERATION OF COOPERATIVES - through these instruments, the municipality aims to promote innovative community-based housing solutions with the support of housing cooperatives. The values to be promoted are based on the social and environmental sustainability of buildings, intergenerationality and community living. This initiative benefits from a number of legislative initiatives aimed at facilitating the transfer and allocation of rights over public land for the development of affordable housing.

URBAN REGENERATION AREAS (URA) - The Urban Rehabilitation Areas (ARU) are a planning instrument aimed at prioritizing and integrated programming of the interventions, where urban regeneration is intended in short time, through the recovery and transformation of the territory.

In Vila Nova de Gaia several URAs have been defined with the aim of stimulating the repopulation and diversification of housing in certain areas of the municipality that are particularly affected by the degradation of buildings.

TRAINING / SUPPORT / EDUCATION ACTIONS: Promotion of information and awareness actions aimed at the general population and free training open to the general public, oriented towards environmental education and community/social intervention, in order to lead to changes in behavior in relation to the environment and, by extension, for the creation of local conditions that facilitate sustainable development.

MAJOR DEVELOPMENT AGENCY THESSALONIKI

The Municipality of Thessaloniki, through support from the URBACT Roof APN developed its Integrated Local Action Plan on Social and Affordable Housing and Combating Homelessness (City Strategy hereafter) which was voted by the Municipal Council in 2022. According to the City Strategy (<http://www.roofnetwork.eu/project/thessaloniki>), the vision of Thessaloniki is to ensure the right to housing for its population, exploiting innovative interventions and policy processes at the local and national level, aiming for functional zero homelessness by 2040. Although the current approach towards homelessness focuses mainly on shelter and daycare services, the Action Plan aims to ensure that shelter-based responses will not remain the single viable measure and to gradually introduce Housing-Led (HF) and community-led housing responses in the programming and service provision. As part of the data-driven policy and planning processes, MDAT has conducted two city-wide data collection and research initiatives focus on social and affordable housing, including exploring innovative housing provision models.

The policy initiatives in Thessaloniki were awarded the Habitat for Humanity Policy Innovation Award in 2021.

MDAT has been charged with operationalising the City Strategy and as such has undertaken measures and initiatives as follows:

- MDAT has set up a Social Rental Agency within its auspices, with a view to create affordable housing stock from vacant public properties and land and collaborate with multiple stakeholders in housing provision
- MDAT on behalf of the Municipality of Thessaloniki is implementing the first Social Housing Programme in Greece, funded by the Recovery and Resilience Fund aiming to reuse and renovate vacant public properties
- MDAT is in the process of maturing a city-based Housing Observatory with the aim to feed policy making and programming processes in an evidence based manner

City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service

The municipal administration is implementing short-term actions to address the lack of affordable housing, such as emergency measures to avoid evictions and rent arrears (e.g. vouchers and rent support). At the same time, also medium-term actions are being implemented, such as the re-classification of urban areas for social uses, the creation of transitional structures, the sale of public residential housing stock to residents, the recovery of rent arrears, experimental projects such as Housing Cooperatives and Social Condominium. Finally, long-term actions are also put in place: the municipal administration is re-designing the Spatial Plan, which will try to address the city's touristification, together with the redevelopment of brownfield sites and the production of new public residential housing stock. Moreover, the regeneration of residential assets within urban renewal programmes, both in historical and peripheral contexts, are also part of the strategies that are being implemented. Furthermore, assuming the latest guidelines issued by the Campania Region (Resolution of Regional Government No. 84/2021), housing policies must no longer be disconnected from urban regeneration, and housing must be placed in a broader context, considered as a social, inclusive and sustainable infrastructure. To co-inhabit and co-live in sustainable and responsible condominiums is a key strategy of the local housing policies.

In this perspective, the operational methodology used by the local administration combines the physical upgrading of spaces to be allocated for mixed residential uses and the activation, listening and inclusion of the communities of inhabitants, of other actors active in the specific contexts and of third sector organisations. A further aim is to activate micro-experiments of social economy into the residential areas within the neighbourhoods. Another challenge is to produce NZEB buildings, both for saving environmental and economic resources.

FUENLABRADA MUNICIPALITY

Fuenlabrada has developed its own Urban Agenda Plan (under the 2030 agenda strategy), which was created with a very active participation of citizens, civil society and local associations to include a whole vision of the challenges faced by the city in the next years (<https://fuenlabrada2030.es/plan-de-accion/>), in which highlights a new strategy of inclusive design of the city, new models of housing access and design of equipments (Identity and cohesion Line 2). It will be crucial for the city the design of new models of housing access and the support for the creation of public facilities accessible for adequate and accessible housing.

Also, the development of EUI Share Project will be crucial in the creation of new models of housing and creation of new models of community. SHARE's solution is a housing system based on intergenerational solidarity and repurposed spaces. This provides autonomy-maximising housing for elderly people in a repurposed school. And for young people, rehabilitated housing that was no longer meeting elderly owners' needs. Linking participants to local resources, SHARE gathers municipal services for housing, welfare, elderly and youth, urban designers, and other diverse partners. Their goal: revive community life in an inclusive, transdisciplinary, sustainable, beautiful and efficient way.

Municipality of Niksic, Local community Stara Varos

The entire program is in accordance with the Strategic Plan of the Municipality of Nikšić, for the period of 2023 to 2028. Based on that plan, the Local Social Housing Program is adopted every year, according to which the Municipality manages and distributes the 466 housing units at its disposal. On the basis of the Sustainable Development Agenda until 2030 and the Law on Social and Child Protection, 718 families who are in a state of danger receive material support. The Government of Montenegro adopted the National Housing Strategy with an Action Plan that identified priority strategic goals:

- increasing the availability of housing for households that cannot meet their housing needs on the market;
- supporting the development of the rental sector, both public and private, while creating conditions for complete legal certainty in this sector, improving the management and maintenance system of the housing stock. One of the key ways to increase the availability and accessibility of adequate apartments. In practice, it can be realized by building the so-called social housing for purchase or lease, by renovating housing, improving quality, legalizing informal settlements, subsidizing housing costs and other indirect measures.

1.3 3.1.3 Local links to Sustainable Urban Development through Cohesion Policy (& through IPA flagships and priorities where relevant)

Regional Public Service Brussels (Brussels Housing)

Several links can be identified between the CALICO project and action planning networks as well as the Leipzig Charter. In the "GreenPlace" project and as stated in the Leipzig charter, participation and co-creation is essential. In the CALICO project, local residents were real stakeholders in the development of the project.

Like the "FEMACT-Cities" project, gender is a key aspect of the CALICO project.

The "Breaking isolation" project aims to address the rising issue of social isolation. We can identify a link with the CALICO project which aims to create a real community of residents that is also open to the neighbourhood. Household diversity is another aspect that has been emphasised as part of the project. Several dwellings have been dedicated to older people, thus contributing to a variety in the age groups of the residents.

GAIURB EM

The EU cohesion policy has set 5 policy objectives for the period 2021-2027 and Gaiurb's housing policies are tackling the objectives 4 "A more social and inclusive Europe" and 5 "Europe closer to citizens" by fostering the sustainable and integrated development of all types of territories. Within the scope of LHS, the municipality has promoted the acquisition of housing, to be allocated to designated people and families, taking care to geographically distribute different housing solutions throughout the municipality, establishing connections with amenities and places of recognized interest, such as green parks, equipment, etc. Recognising the role of housing in citizen's lives and well-being while inviting synergy between urban and social development, helps local authorities to align with other cohesion policy programmes and initiatives.

MAJOR DEVELOPMENT AGENCY THESSALONIKI

The Municipality of Thessaloniki has two strategic documents that are relevant to SDGs and Cohesion Policy:

- ☑The Integrated Action Plan on Social and Affordable Housing
- ☑The Resilient Thessaloniki Strategy formalised as a Municipal Strategy in particular Goal 2: "co-creating an inclusive city" with a view to empower citizens and community-led projects; make the city welcoming to new residents; and enable co-creation in open and public spaces.

Thessaloniki also participates in the Eurocities Network of Cities and in a number of relevant Working Groups as well as being the only member from Greece of Housing Europe.

The participation of the Municipality of Thessaloniki in the above European and national networks provides the necessary expertise for the alignment of local policies with European and national policies.

City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service

The CALICO-UIA innovation will support the city of Naples in addressing recurring sustainable urban development challenges and delivering effective local urban strategies. The knowledge gained through the URBACT network, will contribute to the implementation of several projects financed by national and/or EU funding within the cohesion policy. In particular, a "social condominium" experiment will be carried out in the eastern suburbs of the city (at Via della Stadera). The construction of a NZEB building complex, on a plot of land in public ownership, has been financed through national funds (6.367.474,50 euros already secured), and will comprehend 24 dwellings of different size, both for public housing and for sustainable rent, for an effective socio-economic integration of the inhabitants. Non-residential spaces (craft workshops and commerce, recreational activities and urban services) are an important part of the project to be managed by third-sector entities, also for the job placement of the condominium's inhabitants. The municipality must now activate the co-design process of the "social condominium" programme, intended as a community-based model of care, by involving a network of local actors that will contribute to its sustainable implementation.

This proposed integrated approach is deemed to be coherent with the 2021-27 Cohesion Policy, and in particular with the following 3 objectives: a greener, low carbon transitioning towards a net zero carbon economy; a more social and inclusive Europe; Europe closer to citizens by fostering the sustainable and integrated development of all types of territories.

Moreover, cross-disciplinary working, participation, sustainability and inclusiveness are key principles/objectives of important international initiatives: the New European Bauhaus, the New Leipzig Charter, the EU Territorial Agenda 2030, the SDGs of the UN 2030 Agenda (in particular, the Goal 11) and of many relevant EU initiatives and programmes.

FUENLABRADA MUNICIPALITY

Our Urban Agenda Plan, as said before, is aligned with the 2030 Agenda Strategy as well as European Cohesion Policies.

Also we are going to develop, from 24th March, the EUI Share Project, where the CALICO experience will be a perfect example to learn from its methodology, experiences, social civil participation and sustainability model.

Municipality of Niksic, Local community Stara Varos

The connection of the program with politics is based on general problems concerning the urban environment, from the aging of the population, women and especially single mothers as another social category, as well as the increasing number of migratory population present in cities. That is why the program connects all experiences, as problems of that nature are present in all cities.

The concept of functional areas is at the center of the cohesion policy, territorial development, as well as territorial cooperation, as it clearly shows that policies cannot be created separately on each side of the border, but jointly on a common territory that people share in their daily lives. The CALICO program through a policy that is formed at the micro level and that cyclically spreads to other parts of the city as well as to cities in other countries is the basis of the cohesion policy politics. The first formed functional area is the basis for helping other areas, and solving problems for these three clusters is the basis for obtaining a functional area.

Furthermore, cities and other areas in the EU are looking for new and innovative approaches to achieve a fair, green and digital transition, with limited financial resources. Well-coordinated functional areas can help in all of this, as they can achieve higher productivity, ensure more efficient use of resources and better access to quality public services.

This type of cohesion policy is present in our program through the involvement of all residents in solving problems, so that in the end everyone sees the results of their work. Cooperation helps us to transfer good experiences so that mistakes are not repeated, and yet adapt to different living cultures.

Predictive and preventive policies, plans and projects, should include different scenarios for predicting social transformations and health problems.

1.4 3.1.4 Motivation and commitment of each city to join the network

Regional Public Service Brussels (Brussels Housing)

The CALICO project was a great experience for the Brussels Capital Region. Thanks to UIA subsidies we were able to implement this innovative project in our Region.

Following the great results, policy makers were also eager to build on this momentum. Thus, the Housing Deal was created to do a study of the case of reproduction of a CALICO-like real estate development and to study the conditions for the scaling-up.

Joining this network, we can not only share our experiences to other European cities, but also to exchange with them and to learn from their findings.

GAIURB EM

Gaiurb is committed to shifting the housing paradigm in the municipality by creating solutions capable of meeting the different needs of the population. At the same time, the articulation between spatial planning policies and housing must be ensured, contributing to the availability of land for housing, in strategic locations for the municipality where housing needs are most acute. The municipality of Vila Nova de Gaia, given its size, has the capacity and resources to guarantee housing solutions from different sources (urban, rural), capable of accommodating different choices when it comes to where to live. Our Common Belief relies on the opportunities of living together: sharing forces, cooperating with and inspiring others, intergenerational and diverse communities.

Our Common Vision recognises that the housing crisis that has worsened since the pandemic requires innovative housing solutions that place access to housing at the center of public policies, assuming it's a fundamental right that is not limited to public social housing, but requires dialogue between the different actors and players, including those in the real estate sector. Participation and co-creation of these solutions with the population are fundamental values for the work to be developed, so the exchange of experiences and knowledge with other partners who have already experimented with innovative solutions, based on CLT and cooperative housing, are an element essential for training work teams.

CALICO is relevant to our organisation as we have a strong interest in advancing energy transition strategies and in developing and learning about policy instruments and solutions for inclusive energy transitions, not only in vulnerable neighbourhoods, but across the entire housing stock.

Our aim is to generate momentum at local level (as well as political and citizen acceptance) to deal with complex and integrated challenges through new bold approaches.

MAJOR DEVELOPMENT AGENCY THESSALONIKI

The Municipality of Thessaloniki has demonstrated its political and policy commitment through innovative and pioneering measures for to combat housing exclusion, including community led housing approaches. The network as well as the pilot practice is therefore highly aligned with the policy framework at the city level. Due to lack of institutional and governance memory with regards to housing policies but especially more innovative and impactful approaches to housing affordability, the network provides essential know-how in the process of operationalising community led models of housing. It thus will allow to develop know-how and specify (re-define) existing housing development tools, specify capacities and institutional adaptations for housing at municipal level. In addition, it provides relevance to the priorities outlined in the City Strategy relating to the involvement of local communities/citizens groups.

City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service

The CALICO-UIA innovation is highly inspirational for the city of Naples, whose commitment in the next future is to propose a public land policy in favour of community-led housing projects, while testing it on some local pilot experiences. The main “pilot” will be the already mentioned social condominium that will be built at via Stadera. Moreover, another social condominium initiative at San Nicola a Nilo, already in place, will be involved. It consists of an historical building with 33 flats in the ancient city centre, where a hybrid model of residence is currently being experimented, with an intergenerational group of residents sharing community spaces and social services and facilities, trying to guarantee the settlement of fragile people in a highly gentrified context.

This case-based approach is one of the main contributions offered by the city of Naples to the network.

In this perspective, it will be a unique opportunity to exchange experiences and practices with the European cities that will be involved in the network, to receive the support of the URBACT experts on the topic and to transfer locally (through adaptation) the innovative model proposed by Brussels. With respect to the CALICO co-housing project, particularly interesting for the city of Naples will be to deepen the relation between the provision of affordable housing and the following aspects: anti-speculative framework, intergenerational and social mix of the residents, gender and care dimensions, participation and co-design with residents from day one, the inspiring principles of the commons, integration of community-led initiatives open to the neighbourhood, multi-stakeholder governance model, the co-housing approach (sharing as a way of life).

Summarizing: the CALICO-UIA innovation and the exchange with the other project partners could really help the City of Naples in shaping a new way of providing affordable housing, driven by the above mentioned principles.

FUENLABRADA MUNICIPALITY

Participating in a knowledge practice network of a UIA project is an excellent opportunity to learn about the experience of an innovative project, aimed at promoting social cohesion, and highly tested by the city that has developed it for at least three years. UIA projects stand out for their innovation, so learning from them is an excellent opportunity to learn first-hand about their experiences and methodologies.

In particular, we are very interested in knowing the process of creating social housing in the CALICO project, the legal aspects for the constitution of the housing, the experience of joint and collaborative creation of housing, the development of the intergenerational and intercultural challenge, as well as its sustainability.

Participating with other cities will help us to know the dimension of the project and experiment to develop their experiences and methodologies in our city. Furthermore, the CALICO project is perfectly fitted into the housing and social cohesion strategies of our city, and will serve as a very relevant model of practice and knowledge for the development of our EUI-SHARE project.

Municipality of Niksic, Local community Stara Varos

Our motivation lies in the recognizability of the problem presented by the CALICO project,

- recognition of the three clusters, here perhaps in a more extreme form than in more developed environments,
- recognition of solutions that we have to find and do ourselves,
- the level of problem solving that goes from a lower to a higher level,
- about democratic decision-making.

This connection will bring us many solutions, and these solutions should be transformed into a culture of living, which should continue even after the end of the program. The project brings protection from manipulation by separating ownership, vulnerable people get help from the engaged staff, the unemployed, especially women, get a possibility of employment, poorer

families and single mothers may apply for cheaper housing, the health-impaired or disabled receive a special space for relaxation and recovery, the possibility of gathering and living together for all tenants, as well as having an overview of the problems. Everyone benefits, through volunteerism, young people are gathered around proper life topics and strengthening humanity, and the very factor of a happy life increases for everyone.

Digitization is being raised to a higher level, people communicate both digitally and directly, friends from other partner cities come to share their good experience and socialize. We think that the program deals with real topics that need to be solved as soon as possible, and offers a great opportunity for innovation in solutions. These problems are present everywhere, and should be faced in a common way.

1.5 3.1.5 Local Stakeholders to be involved in the URBACT Local Group

Regional Public Service Brussels (Brussels Housing)

The local stakeholder group will be based on the CALICO partnership and other partners that joined during the project:

- Brussels Capital Region (the administrations Brussels Housing and Perspective.brussels);
- the VUB university;
- the CLTB (who will also be coordinating the URBACT Local Group);
- Fairground Brussels (investment cooperative);
- Logement pour Tous (Social Real Estate Agency);
- Forest Municipality;
- Pass-ages (grassroots association - “care” cluster);
- Angela.D (grassroots association - “gender” cluster);
- Diogenes (Association - social assistance of Housing First residents);
- Le Delta (in charge of the common space in CALICO);
- Sohonet (network of different housing stakeholders);

Now the project is finished and inhabited since two years, the residents will take a central place in the local group.

GAIURB EM

Considering that citizen participation is one of the key elements in the development of projects by Gaiurb, a participation unit is defined in its organisational structure. The Participation Unit is based on the pillars of democracy and active, empowered, and aware citizenship. We intended to engage in our ULG key stakeholders such as:

- University of Aveiro
- University of Porto
- Municipal Directorate of Urban Planning and Development within the Municipality of Vila Nova de Gaia
- Chambers of Architects and Engineers
- IHRU – National Urban Housing and Rehabilitation Institute
- non-governmental organisations working in the field of housing and urban planning

There are also some informal organisations that have emerged, particularly related to the promotion of collaborative and community housing projects, which may be called upon to participate in the ULG.

Gaiurb ULG builds on a new group created for the project. To achieve the maximum effect of the transferability process, a wide spectrum of stakeholders (such as government organizations/decision making bodies, NGO-s, civil and non-profit partners as well as public sector partners/municipalities) will be called upon and engaged.

The group can take on two distinct dimensions - an internal one, made up of Gaiurb technicians from the urban planning and social areas; and an external one, which includes external organisations and NGOs. This grouping should optimise the co-creation processes and the participation of the entities involved. The methodology to be adopted will be participatory and collaborative and should be based on open-calls to ensure that all interested partners are present, surveys and locally-based work methodologies that make it possible to identify the needs and wishes of the target audience. It is envisaged that 8 meetings will be held with the ULG and that the coordinator will be identified by Gaiurb at the end of the first meeting. The coordinator should have an inclusive profile.

MAJOR DEVELOPMENT AGENCY THESSALONIKI

The Municipality of Thessaloniki and MDAT have long-hauled experience in participatory planning, programming and implementation. Of particular interest is the multi-stakeholder and joint work conducted with the URBACT Local Groups for Action planning in two URBACT APNs (Arrival Cities and ROOF) as well as the mechanisms of community participation implemented in the preparation of the Resilient Thessaloniki Strategy. The long tradition of engagement with formal and informal initiatives in the City allows for the strategic identification of stakeholders to participate in the transfer network. The

following are some of the indicative stakeholders to be involved in the process:

- ☑Solidarity co-housing initiative (an informal initiative promoting and seeking to materialise co-housing, cooperative housing and CLT initiatives)
- ☑Housing for Third Age Initiative (an informal initiative focusing on intergenerational housing and co-housing)
- ☑Tenants Union Thessaloniki (a non-profit association with a view to promote the right to housing and tenants' rights. The Union is the first such initiative to have been formalised in Greece)
- ☑Solidarity NOW (NGO with decades of work with vulnerable groups providing legal assistance, social services, housing support)
- ☑ARSIS (specialised NGO on homelessness, partner of the Municipality of Thessaloniki in the implementation of the pilot Housing First Programme)
- ☑PRAXIS (same as above)
- ☑CoHab, an open action-research group created in 2016 developing knowhow and dialogue on collaborative and cooperative housing in Greece
- ☑Housing, urban planning experts and academics
- ☑Municipality of Thessaloniki Operational Planning & Programming Department
- ☑Asset Management Departments of key Municipalities in Thessaloniki

City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service

According to the proposed case-based approach, the city of Naples will invite to join the ULG the neighbourhood's inhabitants and third-sector subjects that will be involved in the local "social condominium" initiatives. The choice of these local actors to be involved will be coherent with the expected result, which is to structure a micro-community in which multiple social realities coexist, in order to avoid the "ghetto effect", and to activate concrete opportunities for economic and cultural growth, both for inhabitants with particular socio-economic weaknesses (single-parent households, disabled, elderly, immigrants, etc.), and for the local community as a whole.

The "social condominium" initiatives involved are intended as pilot projects to test new models of community housing. To this purpose, further key stakeholders to be involved will be the different local housing operators, local and regional authorities, and academic partners.

Furthermore, the following offices of the Municipality of Naples will be invited to join a technical team, in order to assure an effective intra-institutional coordination, inspired by an integrated approach:

- ☑Public and social housing planning service,
- ☑Sustainable urban regeneration and urban commons service,
- ☑Housing policies service,
- ☑Social planning and social emergencies service,
- ☑The local district where the "pilots" are seated,
- ☑Urban Planning Councillor (Deputy Mayor),
- ☑Social Policies Councillor.

Moreover, two advisory bodies will be invited to join the ULG: the Housing Observatory and the Citizens' Forum for Housing. These represent the main focus groups in the city, which involve the administration, the citizens and the tenants' unions active on the topic.

FUENLABRADA MUNICIPALITY

Fuenlabrada has the Municipal Housing Institute of Fuenlabrada (IMVF), which is a public company. The IMVF has become a fundamental public instrument to guarantee equal opportunities in access to public housing.

The IMVF is responsible for carrying out restoration, renovation and urban regeneration work, and for managing Building Evaluation Reports and Energy Efficiency Certificates. It also provides technical advice on restoration and renting, and processes and promotes subsidies for energy restoration and accessibility actions.

The IMVF is currently the managing entity of two Urban Regeneration Areas (declared within the framework of the State and Regional Housing Plan) and two other Residential Restoration Environments (declared within the State Plan for Recovery, Transformation and Resilience, co-financed by the NextGenerationEU programme). In these programmes, the IMVF is responsible for the coordination between the agents involved: administration, neighbours, owners, rehabilitation companies, property administrators and social agents located in the areas of action.

The city has a huge social mobilization through associations and councils. We would like to highlight 3 of them:

- ☑The coexistence board, that is an entity of entities made up of immigrant and local socio-cultural organisations that promote the inclusion of the entire social network.
- ☑The Youth Council: in which different types of youth associations are represented.
- ☑Council of Elders: a very active council in the city, because are composed by the people who "built" Fuenlabrada 30 years

ago.

Municipality of Niksic, Local community Stara Varos

First of all we expect the local stakeholders and users to be involved in solving problems that are primarily theirs in nature. Then, the involvement of other areas, and eventually, to the whole neighborhood. Implementing the program, engaging youth and volunteers. Engaging municipal authorities that deal with social, health and housing issues. The team that implements the project addresses state authorities and, together with others, determines the impact on the legal solution to the problem. The team is in constant communication with all cities that are program I transfers their experiences to both citizens and municipal and republican institutions. All tenants are involved in solving problems through collecting money, working on the arrangement of common rooms, collecting money from everyone in society to buy missing equipment, creating jobs and arranging space. Both non-profit organizations and the civil sector are included in the program, starting with those closest to them in their neighborhood and further on, they help solve specific problems.

1.6 3.1.6 Potential for investment plan to be funded and implemented

Regional Public Service Brussels (Brussels Housing)

Since its completion, the CALICO project has already had quite some impact in Brussels. The project is widely regarded as an exemplary housing project, and its various elements, such as the Birth and end-of-life facility, the gender focus, the community led approach, and the intergenerational and care aspects, have already received a lot of attention at conferences, in scientific and other articles, in policy recommendations of all kinds, and in policy texts. Among others, the Housing Deal, a plan to replicate the CALICO model supported by Sohonet, a broad coalition of Brussels housing actors, fits into this framework. The Housing Deal is also already developing an economic model to scale up the CALICO approach. An action research project that CLTB itself is conducting on the potential of housing' cooperatives also builds on the experience of CALICO, and comes up with specific policy recommendations. There will be regional elections in Brussels in 2024. The new government will draw up a new housing policy. The Continuity plan of the Co-CALICO project, will take this timing into account as an opportunity to take lessons learned into account in the new policy, in order to scale up the approach.

GAIURB EM

There are currently funds and programmes aimed at financing the intervention of public bodies, cooperatives and private sector companies in the area of affordable housing and special rent schemes (accessible and supported). Examples of such funding include the Recovery and Resilience Plan, the 1st Right Programme, the National Emergency and Temporary Accommodation Exchange, the funding lines being developed by the Banco de Fomento and other financial support for the construction and rehabilitation of housing provided for in the Mais Habitação legislative package. In addition, the national application of the new EU framework (Portugal 2030) provides for actions and funding to promote housing, ensuring its sustainability and energy efficiency.

MAJOR DEVELOPMENT AGENCY THESSALONIKI

The investment plan focuses on the Sustainable and Adaptive re-use of public properties, focusing on buildings which are vacant and potentially the use of public land for new affordable housing. The Municipality of Thessaloniki has been working with line Ministries (Ministry of Labour and Social Affairs, Ministry of Family and Social Cohesion) in order to develop a social housing programming framework. Consequently, national authorities have included social housing as an eligible measure for ESF+ and ERDF funds. Therefore structural funds are expected to be a likely source of funding for the investment plan, as well as potentially the Green Funds of the Ministry of Environment and Energy. In addition, the Municipality of Thessaloniki is already considering to potentially tap into loan based funding opportunities from sources such as InvestEU, CoE Development Bank and similar.

City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service

The already available funding (6.367.474,50 euros secured by the Ministry of Economy and Finance) will cover the construction of the building complex at via della Stadera, in view of its destination as a "social condominium". The URBACT programme could contribute to providing exchange and learning opportunities with other European city partners and to stimulating the co-design process, open to the neighbourhood and the city. The latter will lead to the detailed design of the co-housing programme and to the sustainable management of the community-based model of care.

Furthermore, the following cohesion policy funds and programs could help with implementing the investment plan:

- ☒The European Regional Development Fund (ERDF);
- ☒The Cohesion Fund (CF);
- ☒The European Social Fund Plus (ESF+);
- ☒The Just Transition Fund (JTF).

The local (institutional and non-institutional) actors involved, in fact, could apply to the above mentioned funds in order to develop the non-residential part of the community housing programme, such as: the start-up of craft workshops and commercial premises, which could be managed by cooperatives, associations or social enterprises, and might provide job opportunities for the condominium's inhabitants; the set-up and management of the spaces for collaborative housing and urban services, open to the neighbourhood/city. The Italian National URBACT Point (ANCI) could also act as a "broker" and promote networking events, making links with EU cohesion policy funds by building cooperation relationships with the Managing Authorities of the Operational Programmes.

FUENLABRADA MUNICIPALITY

As has been said, we already have a project (EUI-SHARE) that will develop a large investment project with a budget of more than six million euros, which will convert a disused school into housing adapted for the elderly, with services and common spaces, aimed at fighting loneliness. In exchange, the old houses of the elderly will be made available for rent to young people at affordable prices (which will also be updated with energy efficiency criteria). The challenge, likewise, is to create collaborative spaces between young people and adults for the creation of a new model of intergenerational community. Hence, the experience of the CALICO project will be very useful for our project, given the similarities of both (access to housing, intergenerational collaboration, social cohesion, sense of community, legal aspects for the constitution of housing, etc.) .

Likewise, within the Action Plan of our Urban Agenda, the creation of new models and public facilities are planned for the coming years (<https://fuenlabrada2030.es/plan-de-accion/>), among which new uses stand out, under the Bauhaus model, as housing for disused public buildings.

Municipality of Niksic, Local community Stara Varos

The potential for the implementation of the plan, with all the unexpected challenges, exists and there is a possibility to solve them. Three people were engaged part-time for the entire period. There is cooperation with the civil sector and volunteer organizations. Volunteers are organized in the neighborhood and buildings as the first line of help. Contractual cooperation is being established with the Local Administration, with the Secretariat for Social Affairs for Youth, with the Children's Day Center dealing with the problem of developmentally disabled children, with the Home for the Elderly and Demented and with the Secretariat for Finance and Development in the Municipality of Nikšić in order to confirm financing the project in its entirety. We conclude these contracts with them for the purpose of defining all obligations between us and the responsibility for the assumed obligations. On the basis of the final implementation strategy of the program, which is elaborated with all citizens, through the first phase of examining needs and desires and forming the factual situation of both desires, as well as housing and other spatial possibilities, we create an action plan for the implementation of activities with the involvement of institutions and people for implementation.

We are in constant communication with the project leader and with the participants, and we determine obligations with deadlines and give the results of what has been done. The financial policy is implemented through the municipality of Nikšić as the carrier for financing, as well as the formation of a fund from SMEs and natural persons as donors.

There are also EU funds through the ADRIA program, bilateral with Serbia, Bosnia and Croatia, trilateral programs with neighboring countries as well as the development program of the Danube region.

2. 3.2 Motivation and expectations of the UIA city

The CALICO project was made possible thanks to a major European subsidy (UIA). It was very ambitious and set high targets in different intersectional fields. Now that the building has been occupied for just over two years, we can say that we have more than succeeded in our aim. This can be seen first of all from the way the community has organised itself. Strong bonds have grown and solidarity has developed, between people from very diverse backgrounds. Locally, the project has also sparked a discussion around new ways to produce permanently affordable housing. Sohonet, a network of organisations working around housing, drew on our project to launch its "Housing Deal", an action plan to build more similar housing projects in Brussels. This plan is now supported by the housing minister. CALICO also hosts Brussels' first new housing cooperative (Villages de Pass-ages), which in turn helped inspire a CLTB-led action research project on the creation of more housing cooperatives. The birth and end-of-life facilities can count on a lot of interest from home and abroad, just like Angela.D's feminist housing project. Furthermore, the project is often cited as best practice and we very regularly receive visitors

(associations, academics, students, policymakers) who want to learn from this project.

The already existing interest shows the transfer potential of this project. Through the Co-CALICO project, we want to fully exploit that potential, by sharing lessons learned in a structured way. Furthermore, we are convinced that the Brussels partners can learn a lot from the exchange, and that we will be able to build on this to set up new similar projects through the continuity plan.

- IV - 4. ACTIVITIES AND EXPECTED OUTPUTS

1. 4.1 Description of Work Package 1- Network management

1.1 4.1.1 Organisation of the project coordination

At Brussels Housing, there will be two people jointly working on the project coordination (both of them will work at least as a ½ FTE on this project during 2 years). One person will be in charge of the administrative management and will monitor compliance with the rules set out by URBACT. The other person will be in charge of the financial management (respect of the deadlines for the financial reporting, verification of the expenditure,...).

Both will work closely together and can take on the tasks of the other person in case of absence. Regular (weekly) meetings will be held between the 2 people at Brussels Housing, but also with the coordinator at the CLTB.

At Brussels Housing the two staff members can also count on the expertise of their colleagues in the fields of communication, financial management, public procurement,...

The Brussels Capital Region and the CLTB are jointly going to be in charge of the management of the overall project (just like for the UIA project CALICO). They will set up a management committee that meets at least once a month. Brussels Housing will be responsible for the financial and administrative management, whereas CLTB will be in charge of coordinating the network and URBACT Local Group. Reporting, monitoring and evaluation throughout the project life cycle will be jointly operated by the CLTB and the Brussels Capital Region.

The BCR will develop a sharing tool allowing all partners involved in the implementation of the project to have useful elements and information in their administrative, financial and operational follow-up.

A Steering Committee (SC) that gathers all partners is responsible for the monitoring of the overall project progress, addressing problems and making decisions relating to the positive implementation of the project. The steering committee will gather at each in-person meeting. During each SC meeting, BCR will present the operational progress. In the event of a discrepancy between the timetable for implementation or financial progress, solutions will be identified together and notified in report.

1.2 4.1.2 Proposed approach to network-level and local-level communication

At the network-level, a dedicated Online networking and collaborative space will be enabled for all network partners on Basecamp in order to facilitate the coordination and flow of information. It will be used as a central channel for communication with the entire URBACT community. It enables an effective management of information, content, processes and outputs. This includes:

- A repository of key URBACT guidance and reference materials for different activities gathered in a dedicated “One stop support shop” suitcase/ folder;
- The targeted message boards for sharing news and key announcements;
- The collaborative Calendar of all network and programme activities;
- Automatic check-ins for gathering feedback around key deliverables;
- Campfire for quick peer Q&A support;
- Network folders with key outputs produced on the way;
- Private network collaborative spaces (on Basecamp) managed by Lead Partners.

We'll also be using the program Projectlibre (similar to MS Projects) to have a clear view on the different deliverables and the planning of the project.

At the local level, we'll be communicating with our stakeholders through e-mail and possibly a Google Drive account in order to share all relevant documents.

The dissemination strategy will be defined in the communication plan, drafted by the communication manager in the first step of the project. We will mainly use the communication networks (social networks and others), as well as the tools provided by URBACT.

The in-person transnational network meetings in the partner cities will be used as an important element of the communication strategy, locally as well as transnationally. In each of these in-person meetings, a specific topic connected to the local situation will be highlighted. If possible, the presentation of specific, linked outputs, such as the core network articles.

An essential element in the dissemination strategy will be the final network meeting in Brussels. Part of this gathering will be private for the project partners, the second part will be an open session (in hybrid format) with a focus on sharing network results and lessons, aimed at an external audience of cities and wider urban stakeholders. It will involve relevant policy makers and funders from the partner cities and other European cities.

1.3 4.1.3 Activities to be implemented under WP1

The following activities will be implemented :

- To sign all the contractual documents at Programme and network level;
- Regular coordination meetings to ensure strong communication between partners concerning project coordination;
- Appointment and coordination of network Lead and Ad hoc experts in line with expertise framework provided by the programme;
- Submission of official reporting documents by all partners – every 12 months (project partners will be informed of the rules regarding this reporting and the internal retroplanning);
- Organise the Mid-term reflection process and possible budget reprogramming during the second half of the Adapt stage (follow-up by the Lead Partner on the budget of every project partner in order to prevent over- or underspending) ;
- Regular network management ‘health checks’ with the URBACT Joint Secretariat;
- Final closure documents (end of the project) to be submitted by all partners;
- To receive and transfer ERDF funds to partners (Lead Partner’s responsibility);
- Ensuring ongoing communication on the network’s activities and results with contribution from all project partners in compliance with EU publicity guidelines;
- Delivering operational actions to implement the network communication plan (producing and publishing content on the network website and other channels);
- Lead Partners providing assistance and guidance to all project partners related to administrative and financial management including external communication activities with the support of URBACT Secretariat;
- Attending information and training sessions and other relevant events organised by the URBACT Programme.

2. 4.2 Description of Work Package 2 – Network Level Activities

2.1 4.2.1 General framework for Network Level Activities

1) Drafting a Transferability Study as a bases for the design of an transfer methodology

In stage 1, we will draft a study that will describe CALICO’s transfer potential, placing it within the context of the EU’s urban policy priorities.

Based on a detailed analyses of the CALICO project, the Brussels' context and the specific situation in our partner cities Vila Nova de Gaia, Naples, Thessaloniki, Nikšić and Fuenlabrada, we will map the transfer potential of the different elements that compose CALICO, as well as the main transfer hurdles. Because of the complexity and intersectionality of the project, according to the local context of the partner cities, different aspects can be highlighted.

All partner cities already indicated their main interest fields. What they all have in common is that they are looking for innovative ways to answer to the increasing housing crisis in their cities. Furthermore, each city has his own specific reason for wanting to learn from the CALICO project.

Fuenlabrada is mainly interested in intergenerational housing, the public – civic partnership, the intercultural and sustainability elements and the governance model. Thessaloniki is mainly interested in the community led approach of the CALICO project, the implementation of the Community Land Trust model and its governance structure. Vila Nova de Gaia is interested in new forms of affordable and sustainable housing that improve social inclusion and the quality of life. Nikšić is interested in intergenerational and community led housing, and the integration of public facilities in affordable housing projects. Naples is interested in the project in relation to their ambition to set up a public land policy in favour of community led housing projects, and in CALICO’s anti-speculative framework, intergenerational and social mix of the residents, gender and care dimensions, participation and co-design with residents from day one, the inspiring principles of the commons, integration of community-led initiatives open to the neighbourhood, multi-stakeholder governance model and the co-housing approach.

Although these initial fields of interest will be the starting point for the design of networking activities, the transferability

study is likely to reveal other areas of interest and transfer potential. Specific elements, such as the integration of housing first units, the gender dimension, the integration of a place for birth and end of life, or the housing cooperative model, are less cited, but might be of interest too for some of the partner cities.

In order to make this analysis, the project manager and the lead expert will visit and interview all partners in order to develop the partners' profiles for the study. The realisation of the transferability study, especially the co-design of a bespoke network roadmap, will also be one of the key activities during the first partner meeting in Brussels.

2) Drafting of Network Communication Plan

The Communication Plan will be drafted in accordance with the goals and roadmap of the Transferability study. Based on the local priorities of the partners, specific communication goals, target audiences and communication tools that will help the future implementation of the learnings, will be defined. Furthermore, the communication plan will target the communication on the results of the network to a wider public and to other public administrations that could benefit from the lessons learned. Specific content and milestones to be shared with a wider public will be defined. The Brussels Capital Region will assign a communications officer, who will be in charge of setting up a SMART communication plan.

3) Organising Exchange and Learning activities

We have carefully selected our project partners on the basis of their engagement to the project. The first in-person meeting will be organised in Brussels and will focus on an in-depth understanding of the CALICO project. Every aspect of the project will be discussed, actual residents as well as the university researchers who wrote reports on the project will be attending and presenting. The following three in-person meetings will be held in 3 different project partner cities: Vila Nova de Gaia, Fuenlabrada and Naples. The third or fourth core meeting (to be defined) will include the peer review of draft Investments plans designed and led by the network Lead Expert.

At the first core transnational network meeting, we'll meet up with the network to discuss our way of working, what's expected by URBACT in terms of output, but also what rules do they have to follow with regards to their expenditure, what the important milestones are, etc. The CALICO project was the result of a co-creation between various partners. We want to take the same approach again for this network by consulting the partners and exchanging ideas to develop the methodology. We believe that this is the best way to ensure that each partner feels fully involved in the project. The composition of our network is also very varied. This is obviously a great asset for the project, but it also implies different ways of working. This is an essential element that needs to be taken into account, and having a clear framework in which everyone has participated is therefore essential. At the initial meeting in Brussels, the specific thematic targets of the other transnational meetings will be defined. Other customized, online or in person thematic events can be planned as well. The last network meeting will take place in Brussels.

2.2 4.2.2 Proposed content, tools and methods for the transnational exchange and learning activities

The multitude of elements that are integrated in the CALICO project asks for a specific approach. This should enable more effective exchanges and a deeper understanding of the project. This detailed understanding of the project by each of the partners will then make it possible to better identify what each of the partners wishes to replicate, the potential obstacles they could encounter and to find solutions together on how to overcome them. At the beginning of the project, we'll be visiting each project partner city for 2 days in order to get an overview of their local political situation. But also to get to know their legal context, ie. is it already possible to implement elements of a Community Land Trust in their city and what types of tenure are available. According to the local situation (policy environment, specific needs, availability of funding,...) specific targets for each of the partner cities will be defined. After these visits, we can work on the Transferability study, which will be an important tool for the rest of the project. The innovation transfer will be organised around the following methods.

1) Exchange of Good Practices

The primary focus of the transnational exchange activities will be the sharing of good practices identified through the CALICO project. These practices encompass a wide range of urban development and community engagement strategies aimed at fostering social cohesion, sustainable urban regeneration, and inclusive housing policies. Each partner city will contribute its

unique expertise and experiences, enriching the collective knowledge base of the Co-CALICO network. On top of the CALICO experience, the exchanges can build on:

- Best practices in participatory planning and community engagement, drawn from the Municipality of Thessaloniki's experience in URBACT Local Groups and the development of the Resilient Thessaloniki Strategy;
- Innovative approaches to urban regeneration and housing policies, as demonstrated by the initiatives of the City of Naples;
- Lessons learned from collaborative and community housing projects, such as those facilitated by the Municipality of Vila Nova de Gaia;
- Insights into social, health, and housing issues and solutions from the Municipality of Nikšić, including the involvement of local organizations like the Children's Day Center and the Home for the Elderly;
- Experiences from the Brussels Capital Region, focusing on initiatives led by organizations like CLTB, Fairground Brussels, emphasizing resident participation as experts by experience;
- ...

Tools and Methods:

- Peer-to-peer learning exchanges, allowing representatives from partner cities to visit and immerse themselves in the contexts and practices of other cities;
- Thematic workshops and seminars, organized around specific topics such as participatory planning, social housing, and community engagement, facilitating in-depth discussions and knowledge sharing;
- Study visits and field trips to relevant project sites and initiatives, providing firsthand exposure to successful interventions and practical insights;
- Online platforms and virtual collaboration tools for ongoing communication, resource sharing, and remote participation in learning activities.

2) Capacity Building and Training

In addition to exchanging good practices, the Co-CALICO project will prioritize capacity building and training activities to empower local stakeholders and enhance their ability to implement innovative solutions in their respective contexts. This will involve targeted interventions aimed at building skills, fostering collaboration, and promoting sustainability.

Content:

- Training workshops on methodologies for participatory planning, community engagement, and co-design processes, drawing on the expertise of partner cities and external specialists;
- Capacity-building sessions focused on specific areas of urban development and housing policy, tailored to the needs and priorities identified by each partner city;
- Peer mentoring and coaching initiatives, where experienced practitioners from one city provide guidance and support to their counterparts in other cities;
- Knowledge exchange sessions highlighting emerging trends, research findings, and policy recommendations relevant to the themes addressed by the Co-CALICO network.

Tools and Methods:

- Interactive training modules delivered through a combination of in-person workshops and webinars, accessible to a diverse range of stakeholders.;
- Collaborative learning circles and communities of practice, fostering ongoing dialogue, reflection, and mutual support among participants.

The proposed content, tools, and methods outlined in this chapter reflect the Co-CALICO project's commitment to facilitating meaningful transnational exchange and learning activities that contribute to the transfer of innovative practices, capacity building, and policy dialogue across partner cities. By harnessing the collective expertise, resources, and creativity of diverse stakeholders, the network aims to drive positive change and foster more inclusive, sustainable, and resilient urban communities across Europe.

2.3 4.2.3 Expected outputs under WP2

List of deliverables of the work package

Activity	ID	Type of deliverable	Unit	Title of the deliverable	Description	Total target value
1.1 Work Package 1 - Network management						
2.1 Work Package 2 - Network Level activities	165026	ITN - WP2 – Transferability Study	Number	2.1.1 Transferability Study	Production of the Transferability Study	1
2.1 Work Package 2 - Network Level activities	165027	ITN - WP2 – Network Result Product (Network Final Report)	Number	2.1.2 Network Result Product (Network Final Report)	Production of the Network Final Report with the lessons learned.	1
2.1 Work Package 2 - Network Level activities	165028	ITN - WP2 – Quarterly Network Reports (journals)	Number	2.1.3 Quarterly Network Reports (journals)	Production of 4 Quarterly Network Reports on network activities.	4
2.1 Work Package 2 - Network Level activities	165029	ITN - WP2 - Transnational meetings	Number	2.1.4 Transnational meetings	At least five in-person transnational meetings will be organised (two in Brussels and the other three in Fuenlabrada, Vila Nova de Gaia and Naples).	5
2.1 Work Package 2 - Network Level activities	165030	ITN - WP2 - Communication Plan	Number	2.1.5 Communication Plan	Production of a Network Communication Plan to ensure our own visibility ambition and that objectives at network level are met.	1
2.1 Work Package 2 - Network Level activities	165031	ITN - WP2 – Network Articles	Number	2.1.6 Network Articles	At least three network articles shall be produced in order to showcase the interim results of our activities to a wider audience in a concise format.	3
3.1 Work Package 3 - Local Level Activities	165032	ITN - WP3 – Investment Plan (Transfer Partners)	Number	3.1.1 Investment Plan (Transfer Partners)	Each project partner transferring the UIA project shall produce an Investment Plan at the conclusion of the project.	5
3.1 Work Package 3 - Local Level Activities	165033	ITN - WP3 – Continuity Plans (Lead Partner)	Number	3.1.2 Continuity Plans (Lead Partner)	The production of a Continuity Plan by the Lead Partner to help build on our initial UIA project CALICO.	1
3.1 Work Package 3 - Local Level Activities	165034	ITN - WP3 – ULG Contact List	Number	3.1.3 ULG Contact List	Setting up an URBACT Local Group in each city that will be at the heart of the transfer learning process in their city.	6

3. 4.3 Description of Work Package 3 – Local Level Activities

3.1 4.3.1 General framework for Local Level Activities

One of the most important innovations of the CALICO project for the Brussels Region was the structural cooperation between various civil society and community actors with the local authorities (the Brussels Region and the municipality of Forest) for the development of an ambitious housing project. This model of cooperation can inspire the development of organisational culture in the different partner cities, by building bridges inside the city administration as well as with external actors.

In Fuenlabrada, for example, the various administrations involved will work together with, among others, the coexistence board, an entity of entities made up of immigrant and local socio-cultural organisations, the Youth Council, in which different types of youth associations are represented and the Council of Elders, composed by the people who "built" Fuenlabrada 30 years ago.

The Municipality of Thessaloniki and MDAT, on their side, can build on a long-hauled experience in participatory planning, programming and implementation. Of particular interest is the multi-stakeholder and joint work conducted with the URBACT Local Groups for Action planning in two URBACT APNs (Arrival Cities and ROOF) as well as the mechanisms of community participation implemented in the preparation of the Resilient Thessaloniki Strategy. The long tradition of engagement with formal and informal initiatives in the City allowed to identify a long list of potential partners, such as Solidarity co-housing initiative, Housing for Third Age Initiative and the tenants Union Thessaloniki.

In Naples, a variety of City Departments (among others: the Public and social housing planning service, the Sustainable urban regeneration and urban commons service and the Housing policies service), will be involved in the project. The city will invite neighbourhood's inhabitants and third-sector initiatives, as well as two advisory bodies, the Housing Observatory and the Citizens' Forum for Housing, to join the local group.

Vila Nova de Gaia and Gaiurb will invite local stakeholders such as the University of Porto, Municipal Directorate of Urban Planning and Development and the Chambers of Architects and Engineers to join the local group, as well as non-governmental organisations working in the field of housing and urban planning and informal organisations related to the promotion of collaborative and community housing projects.

The Municipality of Nikšić will involve several city departments, such as municipal authorities that deal with social, health and housing issues and the Secretariat for Finance and Development. Other local organisations, such as the Children's Day Center dealing with the problem of developmentally disabled children, and the Home for the Elderly, as well as local tenants, will be involved.

In the Brussels Capital Region, CLTB will be the coordinator of our URBACT Local Group. This group will be composed of the initial stakeholders of the project, Brussels Capital Region (the administrations Brussels Housing and Perspective.brussels), VUB university, CLTB, Fairground Brussels, Logement pour Tous, Forest Municipality, Pass-ages, Angela.D, Diogenes, Le Delta and Sohonet. An important place will be reserved for the residents, as experts by experience.

Based on the results of the Transferability Plan, specific thematic targets will be set for each of the partner cities. Based on this, the composition of the ULGs will be finetuned, in order to have the most relevant stakeholders to reach these targets at the table. At the start of the project, each ULG will define its working patterns based on the general networking framework, taking into account the composition of the group and its specific targets. This will include regular working sessions that will be as much as possible linked to the transnational network meetings (before these meetings to prepare them, for instance to study the local aspects of the specific thematic that will be treated in the transnational meeting, and afterwards the transnational meeting to share feedback and key learning points with the other members of the ULG.

Particular attention will be paid in involving key stakeholders in the international activities, at both on-line and in-person meetings. Specific budget has been allocated for expert and other non-staff travel. Moreover, in the local meetings, a specific session will be dedicated to the transfer of the knowledge gained at network level.

3.2 4.3.2 Short description of the principles for linking transnational activities under WP 2 and local activities under WP3

Based on the results of the Transferability Plan, specific thematic targets will be set for each of the partner cities. Based on this, the composition of the ULGs will be finetuned, in order to have the most relevant stakeholders to reach these targets at the table. At the start of the project, each ULG will define its working patterns based on the general networking framework, taking into account the composition of the group and its specific targets. This will include regular working sessions that will be

as much as possible linked to the transnational network meetings (before these meetings to prepare them, for instance to study the local aspects of the specific thematic that will be treated in the transnational meeting, and afterwards the transnational meeting to share feedback and key learning points with the other members of the ULG.

3.3 4.3.3 Expected outputs under WP3

List of deliverables of the work package

Activity	ID	Type of deliverable	Unit	Title of the deliverable	Description	Total target value
1.1 Work Package 1 - Network management						
2.1 Work Package 2 - Network Level activities	165026	ITN - WP2 – Transferability Study	Number	2.1.1 Transferability Study	Production of the Transferability Study	1
2.1 Work Package 2 - Network Level activities	165027	ITN - WP2 – Network Result Product (Network Final Report)	Number	2.1.2 Network Result Product (Network Final Report)	Production of the Network Final Report with the lessons learned.	1
2.1 Work Package 2 - Network Level activities	165028	ITN - WP2 – Quarterly Network Reports (journals)	Number	2.1.3 Quarterly Network Reports (journals)	Production of 4 Quarterly Network Reports on network activities.	4
2.1 Work Package 2 - Network Level activities	165029	ITN - WP2 - Transnational meetings	Number	2.1.4 Transnational meetings	At least five in-person transnational meetings will be organised (two in Brussels and the other three in Fuenlabrada, Vila Nova de Gaia and Naples).	5
2.1 Work Package 2 - Network Level activities	165030	ITN - WP2 - Communication Plan	Number	2.1.5 Communication Plan	Production of a Network Communication Plan to ensure our own visibility ambition and that objectives at network level are met.	1
2.1 Work Package 2 - Network Level activities	165031	ITN - WP2 – Network Articles	Number	2.1.6 Network Articles	At least three network articles shall be produced in order to showcase the interim results of our activities to a wider audience in a concise format.	3
3.1 Work Package 3 - Local Level Activities	165032	ITN - WP3 – Investment Plan (Transfer Partners)	Number	3.1.1 Investment Plan (Transfer Partners)	Each project partner transferring the UIA project shall produce an Investment Plan at the conclusion of the project.	5

3.1 Work Package 3 - Local Level Activities	16503 3	ITN - WP3 – Continuity Plans (Lead Partner)	Number	3.1.2 Continuity Plans (Lead Partner)	The production of a Continuity Plan by the Lead Partner to help build on our initial UIA project CALICO.	1
3.1 Work Package 3 - Local Level Activities	16503 4	ITN - WP3 – ULG Contact List	Number	3.1.3 ULG Contact List	Setting up an URBACT Local Group in each city that will be at the heart of the transfer learning process in their city.	6

- V - 5 PROJECT WORK PLAN

1. 5.1 Work plan

Objective	1 Work Package 1 - Network management		
Activity	1.1 Work Package 1 - Network management	Start date	2024-09-01
		End date	2026-08-31
Description	Work Package 1 - Network management		
Deliverables			
Main partner	Regional Public Service Brussels (Brussels Housing)		
Participating partners	+ GAIURB EM + Municipality of Niksic, Local community Stara Varos + MAJOR DEVELOPMENT AGENCY THESSALONIKI + FUENLABRADA MUNICIPALITY + City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service		
Localization	The Brussels Capital Region		
Objective	2 Work Package 2 - Network Level activities		
Activity	2.1 Work Package 2 - Network Level activities	Start date	2024-09-01
		End date	2026-08-31
Description	Work Package 2 - Network Level activities		
Deliverables	+ 1 x 2.1.1-Transferability Study + 1 x 2.1.2-Network Result Product (Network Final Report) + 4 x 2.1.3-Quarterly Network Reports (journals) + 5 x 2.1.4-Transnational meetings + 1 x 2.1.5-Communication Plan + 3 x 2.1.6-Network Articles		
Main partner	Regional Public Service Brussels (Brussels Housing)		
Participating partners	+ GAIURB EM + Municipality of Niksic, Local community Stara Varos + MAJOR DEVELOPMENT AGENCY THESSALONIKI + FUENLABRADA MUNICIPALITY + City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service		
Localization	All partners		

Objective	3 Work Package 3 - Local Level Activities		
Activity	3.1 Work Package 3 - Local Level Activities	Start date	2024-09-01
		End date	2026-08-31
Description	Work Package 3 - Local Level Activities		
Deliverables	+ 5 x 3.1.1-Investment Plan (Transfer Partners) + 1 x 3.1.2-Continuity Plans (Lead Partner) + 6 x 3.1.3-ULG Contact List		
Main partner	Regional Public Service Brussels (Brussels Housing)		
Participating partners	+ GAIURB EM + Municipality of Niksic, Local community Stara Varos + MAJOR DEVELOPMENT AGENCY THESSALONIKI + FUENLABRADA MUNICIPALITY + City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service		
Localization	All partners		

List of project deliverables

Objective	Activity	ID	Type	Unit	Deliverable name	Description	Total forecast value
1 Work Package 1 - Network management	1.1 Work Package 1 - Network management						
2 Work Package 2 - Network Level activities	2.1 Work Package 2 - Network Level activities	165026	ITN - WP2 – Transferability Study	Number	2.1.1 Transferability Study	Production of the Transferability Study	1
2 Work Package 2 - Network Level activities	2.1 Work Package 2 - Network Level activities	165027	ITN - WP2 – Network Result Product (Network Final Report)	Number	2.1.2 Network Result Product (Network Final Report)	Production of the Network Final Report with the lessons learned.	1
2 Work Package 2 - Network Level activities	2.1 Work Package 2 - Network Level activities	165028	ITN - WP2 – Quarterly Network Reports (journals)	Number	2.1.3 Quarterly Network Reports (journals)	Production of 4 Quarterly Network Reports on network activities.	4

2 Work Package 2 - Network Level activities	2.1 Work Package 2 - Network Level activities	165029	ITN - WP2 - Transnational meetings	Number	2.1.4 Transnational meetings	At least five in-person transnational meetings will be organised (two in Brussels and the other three in Fuenlabrada, Vila Nova de Gaia and Naples).	5
2 Work Package 2 - Network Level activities	2.1 Work Package 2 - Network Level activities	165030	ITN - WP2 - Communication Plan	Number	2.1.5 Communication Plan	Production of a Network Communication Plan to ensure our own visibility ambition and that objectives at network level are met.	1
2 Work Package 2 - Network Level activities	2.1 Work Package 2 - Network Level activities	165031	ITN - WP2 – Network Articles	Number	2.1.6 Network Articles	At least three network articles shall be produced in order to showcase the interim results of our activities to a wider audience in a concise format.	3
3 Work Package 3 - Local Level Activities	3.1 Work Package 3 - Local Level Activities	165032	ITN - WP3 – Investment Plan (Transfer Partners)	Number	3.1.1 Investment Plan (Transfer Partners)	Each project partner transferring the UIA project shall produce an Investment Plan at the conclusion of the project.	5
3 Work Package 3 - Local Level Activities	3.1 Work Package 3 - Local Level Activities	165033	ITN - WP3 – Continuity Plans (Lead Partner)	Number	3.1.2 Continuity Plans (Lead Partner)	The production of a Continuity Plan by the Lead Partner to help build on our initial UIA project CALICO.	1
3 Work Package 3 - Local Level Activities	3.1 Work Package 3 - Local Level Activities	165034	ITN - WP3 – ULG Contact List	Number	3.1.3 ULG Contact List	Setting up an URBACT Local Group in each city that will be at the heart of the transfer learning process in their city.	6

- VI - 6 PROJECT MANAGEMENT AND LEADERSHIP

1. 6.1 Lead partner experience (highlights of city's experience)

In addition to a successful project management for the CALICO project (e.g. meeting all deadlines and reporting for UIA), the Brussels Regional Public Service, and more specifically Brussels Housing, is currently taking part in another European project (CERV-2021-CITIZENS-TOWN-NT - Network of Towns ; Project ID : 101053510) : The Network of Cities for Collaborative Housing (NETCO) . This project aims to promote peer learning and exchange among city practitioners and civil society individuals and organizations on collaborative housing formulas at local level, as a long-term policy solution to address racial, gender and generational disparities through participation in neighbors' and community engagement initiatives. Through a series of online and in person events, the participants exchange and discuss on key policies for collaborative housing occurred with a strong practical orientation to align knowledge and interest of city practitioners and civil society individuals and organizations on collaborative housing. The coordinator of the NETCO project was the "Ajuntament de Barcelona" but Brussels Housing was particularly involved in the project as it was responsible for the organization of the in-person event organized in Brussels (January 29-January 31, 2024).

As was the case for the CALICO project, Brussels Housing will closely collaborate with Community Land Trust Brussels for the coordination of the project. The CLTB also has been involved in multiple successful European projects. Together with the City of Lille, it coordinated the SHICC project (Interreg NWE). This project aimed to promote the CLT model and helped create dozens of new CLTs in the Region. A follow up Interreg project (Upcycling Trust), again led by CLTB and the City of Lille, wants to help existing CLTs use circular strategies to create more affordable housing. The CLTB is also a partner in the Horizon + "Cohousilience" project, an exchange network on cohousing projects with vulnerable groups.

2. 6.2 Experience of proposed project coordinator

Rebecca Bosch will be the project coordinator. She has already fulfilled this role for the UIA-project CALICO where she ensured the administrative and budgetary coordination of the project. Together with the CLTB she took care of the administrative reporting to the Urban Innovative Actions secretariat. She also monitored the overall budget of the project and of project partners, ensuring that the entire budget was used with eligible expenditure. She also verified the expenditure of all project partners ensuring compliance with EU rules, as well as the public procurement procedures of all project partners. By her education (masters in law) and her work experience, she was fully equipped to handle this task.

3. 6.3 Presentation of the Lead Partner project team (roles and responsibilities)

At Brussels Housing, Rebecca Bosch and Tom Lejuste will be two people jointly working on the project coordination (both of them will work at least as a ½ FTE for the project). Rebecca Bosch will be in charge of the administrative management and will monitor compliance with the rules set out by URBACT. Tom Lejuste will be in charge of the financial management (respect of the deadlines for the financial reporting, verification of the expenditure,...).

Both will work closely together and can take on the tasks of the other person in case of absence. Regular (weekly) meetings will be held between the 2 people at Brussels Housing, but also with the coordinator at the CLTB.

At Brussels Housing we have a communication cell with 4 people that can work on specific activities related to communication (coordinator ; social media manager ; graphic designer ; digital content creator).

On the Community Land Trust Brussels side, Geert De Pauw (coordinator), Juliette Schmetz (communication manager) and Anne-Laure Wibrin (community builder), all experienced both in local and European partnerships, will be the main people involved in the project.

- VII - 7 USE OF EXPERTISE

1. 7.1 Proposed use of expertise resources allocated by the Programme

1.1 7.1.1 Proposed use of URBACT Lead Experts

For our specific context, we would like a Lead Expert who has the following skills:

- Expertise in the design and use of partnership tools and exchange and learning methodologies;
- Experience in working with complex transnational partnerships;
- Reactive in terms of communication;
- A track record in getting results;
- A commitment to the URBACT principles of participation and integrated approaches in order to fully understand the challenges related to replicating this project;
- Knowledge in the thematic of housing would be seen as an asset;
- Solid facilitation and coaching skills;
- Perfect spoken and written English (a knowledge of French would be seen as an asset).

We propose the following three Lead Experts: Sally Kneeshaw, Orna Rosenfeld and Steffen Wetzstein.

1.2 7.1.2 Proposed use of URBACT Ad Hoc Expert(s)

We expect the ad-hoc experts to support the lead expert in carrying out his tasks and assignments. The needed skills and capacities of the two ad hoc experts will greatly depend on the chosen Lead Expert, so that they are complementary to each other.

In this sense, the skills and capabilities listed for the lead expert also apply to the ad-hoc experts.

- VIII - 8 BUDGETARY PROPOSAL

1. 8.1 Financial contribution by partner and source (incl. ERDF, IPA III funds and local contribution)

ERDF

Name of partner	ERDF	% ERDF	Public co-financing	Total
Regional Public Service Brussels (Brussels Housing)	89 667.50 €	65.00 %	48 282.50 €	137 950.00 €
Sub total	89 667.50 €		48 282.50 €	137 950.00 €
GAIURB EM	58 080.00 €	80.00 %	14 520.00 €	72 600.00 €
MAJOR DEVELOPMENT AGENCY THESSALONIKI	58 080.00 €	80.00 %	14 520.00 €	72 600.00 €
City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service	58 080.00 €	80.00 %	14 520.00 €	72 600.00 €
Sub total	174 240.00 €		43 560.00 €	217 800.00 €
FUENLABRADA MUNICIPALITY	47 190.00 €	65.00 %	25 410.00 €	72 600.00 €
Sub total	47 190.00 €		25 410.00 €	72 600.00 €
Total	311 097.50 €	72.63	117 252.50 €	428 350.00 €
Total %	72.63 %	72.63 %	100.00 %	100 %

IPA fund

Name of partner	IPA fund	% IPA fund	Public co-financing	Total
Municipality of Niksic, Local community Stara Varos	68 970.00 €	95.00 %	3 630.00 €	72 600.00 €
Sub total	68 970.00 €		3 630.00 €	72 600.00 €
Total	68 970.00 €	95.00	3 630.00 €	72 600.00 €
Total %	95.00 %	95.00 %	100.00 %	100 %

2. 8.2 ERDF/IPA per year

	ERDF	IPA
2024	54,745.90	17,955.00
2025	151,663.35	34,010.00
2026	104,688.25	17,005.00

3. 8.3 Expenditure per partner, per year and budget subcategory

Regional Public Service Brussels (Brussels Housing)

Only Option 1 relevant to URBACT

	2024	2025	2026	2027	Total	Input budget
Staff costs						
Staff costs	10 000.00 €	20 000.00 €	10 000.00 €	0.00 €	40 000.00 €	
Total Staff costs	10 000.00 €	20 000.00 €	10 000.00 €	0.00 €	40 000.00 €	
Office and Administration						
Office and Administration	500.00 €	1 000.00 €	500.00 €	0.00 €	2 000.00 €	
Total Office and Administration	500.00 €	1 000.00 €	500.00 €	0.00 €	2 000.00 €	
Travel and Accommodation						
Staff Travel and Accommodation	12 000.00 €	6 000.00 €	2 000.00 €	0.00 €	20 000.00 €	
Total Travel and Accommodation	12 000.00 €	6 000.00 €	2 000.00 €	0.00 €	20 000.00 €	
External Expertise and Services						
External Expertise Project Coordination	3 500.00 €	8 000.00 €	3 500.00 €	0.00 €	15 000.00 €	
Expertise Meeting Organisation	8 000.00 €	3 000.00 €	19 000.00 €	0.00 €	30 000.00 €	
Expertise Communication	2 500.00 €	2 500.00 €	2 500.00 €	0.00 €	7 500.00 €	
Expert and other non-staff Travel	12 000.00 €	6 000.00 €	2 000.00 €	0.00 €	20 000.00 €	
Expertise First Level Control	0.00 €	1 725.00 €	1 725.00 €	0.00 €	3 450.00 €	
Total External Expertise and Services	26 000.00 €	21 225.00 €	28 725.00 €	0.00 €	75 950.00 €	
Total	48 500.00 €	48 225.00 €	41 225.00 €	0.00 €	137 950.00 €	
Partner financing plan					137 950.00 €	

GAIURB EM

Only Option 1 relevant to URBACT

	2024	2025	2026	2027	Total	Input budget
Staff costs						
Staff costs	3 600.00 €	21 600.00 €	3 600.00 €	0.00 €	28 800.00 €	
Total Staff costs	3 600.00 €	21 600.00 €	3 600.00 €	0.00 €	28 800.00 €	
Office and Administration						
Office and Administration	180.00 €	1 080.00 €	180.00 €	0.00 €	1 440.00 €	
Total Office and Administration	180.00 €	1 080.00 €	180.00 €	0.00 €	1 440.00 €	
Travel and Accommodation						
Staff Travel and Accommodation	1 700.00 €	3 400.00 €	1 700.00 €	0.00 €	6 800.00 €	
Total Travel and Accommodation	1 700.00 €	3 400.00 €	1 700.00 €	0.00 €	6 800.00 €	
External Expertise and Services						
Expertise Meeting Organisation	3 500.00 €	9 000.00 €	3 500.00 €	0.00 €	16 000.00 €	
Expertise Communication	0.00 €	3 500.00 €	3 960.00 €	0.00 €	7 460.00 €	
Expert and other non-staff Travel	0.00 €	3 400.00 €	1 700.00 €	0.00 €	5 100.00 €	
Expertise First Level Control	0.00 €	3 500.00 €	3 500.00 €	0.00 €	7 000.00 €	
Total External Expertise and Services	3 500.00 €	19 400.00 €	12 660.00 €	0.00 €	35 560.00 €	
Total	8 980.00 €	45 480.00 €	18 140.00 €	0.00 €	72 600.00 €	
Partner financing plan					72 600.00 €	

MAJOR DEVELOPMENT AGENCY THESSALONIKI

Only Option 1 relevant to URBACT

	2024	2025	2026	2027	Total	Input budget
Staff costs						
Staff costs	1 040.00 €	10 000.00 €	10 000.00 €	0.00 €	21 040.00 €	
Total Staff costs	1 040.00 €	10 000.00 €	10 000.00 €	0.00 €	21 040.00 €	
Office and Administration						
Office and Administration	52.00 €	500.00 €	500.00 €	0.00 €	1 052.00 €	
Total Office and Administration	52.00 €	500.00 €	500.00 €	0.00 €	1 052.00 €	
Travel and Accommodation						
Staff Travel and Accommodation	2 400.00 €	7 300.00 €	5 300.00 €	0.00 €	15 000.00 €	
Total Travel and Accommodation	2 400.00 €	7 300.00 €	5 300.00 €	0.00 €	15 000.00 €	
External Expertise and Services						
External Expertise Project Coordination	0.00 €	4 000.00 €	4 000.00 €	0.00 €	8 000.00 €	
Expertise Meeting Organisation	0.00 €	1 500.00 €	1 500.00 €	0.00 €	3 000.00 €	
Expertise Communication	0.00 €	7 004.00 €	7 004.00 €	0.00 €	14 008.00 €	
Expert and other non-staff Travel	0.00 €	4 600.00 €	3 400.00 €	0.00 €	8 000.00 €	
Total External Expertise and Services	0.00 €	17 104.00 €	15 904.00 €	0.00 €	33 008.00 €	
Equipment						
Equipment	0.00 €	2 500.00 €	0.00 €	0.00 €	2 500.00 €	
Total Equipment	0.00 €	2 500.00 €	0.00 €	0.00 €	2 500.00 €	
Total	3 492.00 €	37 404.00 €	31 704.00 €	0.00 €	72 600.00 €	
Partner financing plan					72 600.00 €	

City of Naples - Urban Transformation and Housing Policies Department - Sustainable Urban Regeneration and Urban Commons Service

Only Option 1 relevant to URBACT

	2024	2025	2026	2027	Total	Input budget
Staff costs						
Staff costs	3 000.00 €	9 000.00 €	6 000.00 €	0.00 €	18 000.00 €	
Total Staff costs	3 000.00 €	9 000.00 €	6 000.00 €	0.00 €	18 000.00 €	
Office and Administration						
Office and Administration	150.00 €	450.00 €	300.00 €	0.00 €	900.00 €	
Total Office and Administration	150.00 €	450.00 €	300.00 €	0.00 €	900.00 €	
Travel and Accommodation						
Staff Travel and Accommodation	5 000.00 €	10 000.00 €	3 000.00 €	0.00 €	18 000.00 €	
Total Travel and Accommodation	5 000.00 €	10 000.00 €	3 000.00 €	0.00 €	18 000.00 €	
External Expertise and Services						
Expertise Meeting Organisation	0.00 €	10 000.00 €	0.00 €	0.00 €	10 000.00 €	
Expertise Communication	0.00 €	3 000.00 €	7 700.00 €	0.00 €	10 700.00 €	
Expert and other non-staff Travel	0.00 €	10 000.00 €	3 000.00 €	0.00 €	13 000.00 €	
Total External Expertise and Services	0.00 €	23 000.00 €	10 700.00 €	0.00 €	33 700.00 €	
Equipment						
Equipment	2 000.00 €	0.00 €	0.00 €	0.00 €	2 000.00 €	
Total Equipment	2 000.00 €	0.00 €	0.00 €	0.00 €	2 000.00 €	
Total	10 150.00 €	42 450.00 €	20 000.00 €	0.00 €	72 600.00 €	
Partner financing plan					72 600.00 €	

FUENLABRADA MUNICIPALITY

Only Option 1 relevant to URBACT

	2024	2025	2026	2027	Total	Input budget
Staff costs						
Staff costs	4 840.00 €	14 520.00 €	9 680.00 €	0.00 €	29 040.00 €	
Total Staff costs	4 840.00 €	14 520.00 €	9 680.00 €	0.00 €	29 040.00 €	
Office and Administration						
Office and Administration	242.00 €	726.00 €	484.00 €	0.00 €	1 452.00 €	
Total Office and Administration	242.00 €	726.00 €	484.00 €	0.00 €	1 452.00 €	
Travel and Accommodation						
Staff Travel and Accommodation	2 800.00 €	5 600.00 €	2 800.00 €	0.00 €	11 200.00 €	
Total Travel and Accommodation	2 800.00 €	5 600.00 €	2 800.00 €	0.00 €	11 200.00 €	
External Expertise and Services						
Expertise Meeting Organisation	0.00 €	0.00 €	10 000.00 €	0.00 €	10 000.00 €	
Expertise Communication	0.00 €	10 000.00 €	7 408.00 €	0.00 €	17 408.00 €	
Expertise First Level Control	0.00 €	0.00 €	3 500.00 €	0.00 €	3 500.00 €	
Total External Expertise and Services	0.00 €	10 000.00 €	20 908.00 €	0.00 €	30 908.00 €	
Total	7 882.00 €	30 846.00 €	33 872.00 €	0.00 €	72 600.00 €	
Partner financing plan					72 600.00 €	

Municipality of Niksic, Local community Stara Varos

Only Option 1 relevant to URBACT

	2024	2025	2026	2027	Total	Input budget
Staff costs						
Staff costs	6 804.18 €	13 608.36 €	6 804.18 €	0.00 €	27 216.72 €	
Total Staff costs	6 804.18 €	13 608.36 €	6 804.18 €	0.00 €	27 216.72 €	
Office and Administration						
Office and Administration	340.21 €	680.42 €	340.21 €	0.00 €	1 360.84 €	
Total Office and Administration	340.21 €	680.42 €	340.21 €	0.00 €	1 360.84 €	
Travel and Accommodation						
Staff Travel and Accommodation	4 500.00 €	9 000.00 €	4 500.00 €	0.00 €	18 000.00 €	
Total Travel and Accommodation	4 500.00 €	9 000.00 €	4 500.00 €	0.00 €	18 000.00 €	
External Expertise and Services						
Expertise Communication	5 800.00 €	11 600.00 €	5 800.00 €	0.00 €	23 200.00 €	
Expertise First Level Control	455.61 €	911.22 €	455.61 €	0.00 €	1 822.44 €	
Total External Expertise and Services	6 255.61 €	12 511.22 €	6 255.61 €	0.00 €	25 022.44 €	
Equipment						
Equipment	1 000.00 €	0.00 €	0.00 €	0.00 €	1 000.00 €	
Total Equipment	1 000.00 €	0.00 €	0.00 €	0.00 €	1 000.00 €	
Total	18 900.00 €	35 800.00 €	17 900.00 €	0.00 €	72 600.00 €	
Partner financing plan					72 600.00 €	

4. 8.4 Expenditure per year and budget category

	2024	2025	2026	2027	Total
Staff costs					
Staff costs	29 284.18 €	88 728.36 €	46 084.18 €	0.00 €	164 096.72 €
Total Staff costs	29 284.18 €	88 728.36 €	46 084.18 €	0.00 €	164 096.72 €
Office and Administration					
Office and Administration	1 464.21 €	4 436.42 €	2 304.21 €	0.00 €	8 204.84 €
Total Office and Administration	1 464.21 €	4 436.42 €	2 304.21 €	0.00 €	8 204.84 €
Travel and Accommodation					

Staff Travel and Accommodation	28 400.00 €	41 300.00 €	19 300.00 €	0.00 €	89 000.00 €
Total Travel and Accommodation	28 400.00 €	41 300.00 €	19 300.00 €	0.00 €	89 000.00 €
External Expertise and Services					
External Expertise Project Coordination	3 500.00 €	12 000.00 €	7 500.00 €	0.00 €	23 000.00 €
Expertise Meeting Organisation	11 500.00 €	23 500.00 €	34 000.00 €	0.00 €	69 000.00 €
Expertise Communication	8 300.00 €	37 604.00 €	34 372.00 €	0.00 €	80 276.00 €
Expert and other non-staff Travel	12 000.00 €	24 000.00 €	10 100.00 €	0.00 €	46 100.00 €
Expertise First Level Control	455.61 €	6 136.22 €	9 180.61 €	0.00 €	15 772.44 €
Total External Expertise and Services	35 755.61 €	103 240.22 €	95 152.61 €	0.00 €	234 148.44 €
Equipment					
Equipment	3 000.00 €	2 500.00 €	0.00 €	0.00 €	5 500.00 €
Total Equipment	3 000.00 €	2 500.00 €	0.00 €	0.00 €	5 500.00 €
Total	97 904.00 €	240 205.00 €	162 841.00 €	0.00 €	500 950.00 €

5. 8.5 Project cost per budget line

Expenditure budget line	Subcategories	Total
Staff costs	Staff costs	164 096.72 €
	Total	164 096.72 €
Office and Administration	Office and Administration	8 204.84 €
	Total	8 204.84 €
Travel and Accommodation	Staff Travel and Accommodation	89 000.00 €
	Total	89 000.00 €
External Expertise and Services	External Expertise Project Coordination	23 000.00 €
	Expertise Meeting Organisation	69 000.00 €
	Expertise Communication	80 276.00 €
	Expert and other non-staff Travel	46 100.00 €
	Expertise First Level Control	15 772.44 €
	Total	234 148.44 €
Equipment	Equipment	5 500.00 €
	Total	5 500.00 €
	Global budget	500 950.00 €

6. 8.6 Project costs per budget category – Justification/Explanation

	Justification/Explanation
Staff costs	For each partner, staff will be involved in the project. The number of staff members involved in the project and financed through this budget varies from one partner to another. It should be noted that in drawing up the budget, it has been taken into account that costs for project management (staff and external expertise combined) will not exceed 40% of the total project budget. Given this constraint, part of the staff costs dedicated to the project will therefore have to be financed directly from the partner's own funds. Some partners will also be able to count on the help of colleagues from other departments for some activities, although no budget has been set aside for this.
Office and administration	The amount included in this budget category is equivalent, as specified in the programme manual, to a flat rate of 5% of staff costs. This amount will be used to finance general office and administration expenditures.
Travel and accommodation	During the project, several in-person meetings will be organised. Two of these are scheduled to take place in Brussels, while the other three will be held in Vila Nova de Gaia, Fuenlabrada and Naples respectively. In order for each partner to take part in the various events, travel expenses, accommodation expenses, meal expenses and daily allowances will be incurred. A budget must also be set aside for visits by the Lead partner at the start of the network's life, to ensure a more in-depth understanding of the realities of each partner.
External expertise and services	Costs related to the organisation of in-person transnational meetings as well as local meeting for the ULG have been taken into account. We've also foreseen some budget for non-staff travel (members of the ULG) for the in-person transnational meetings. As part of the coordination of the project, some of the partners will need to call on the services of experts. This includes, for example, the cost for communication, of financial expertise or accounting services.
Equipment	Three partners have also foreseen a small budget for equipment.

- IX - 9 SIGNATURE

1. 9.1 Signature of the Lead Partner/project coordinator

Signature of the Lead Partner / project coordinator :

Name (capital letters) :

Position :

Date :

Official stamp



Agence Nationale pour la Cohésion des territoires
URBACT Secretariat
TSA 10717
75334 PARIS CEDEX 07
Tel: 01.85.58.61.98

Paris, Friday 28th June 2024

Dear Lead Partner,
Dear Rebecca Bosch,

You have submitted the project proposal *Co-CALICO* under the URBACT IV [CCI 2021TC16FFIR001] Call for Proposals for Innovation Transfer Networks, opened from 10th January to 20th March 2024. We would like to thank you for your interest in the URBACT programme and the time spent in developing your proposal.

A total of 19 proposals were submitted involving 109 different partners from 25 different countries. Following the eligibility check performed by the URBACT Secretariat and building on the outcomes of the assessment performed by the External Assessment Panel (EAP), the URBACT IV Monitoring Committee has approved 10 Innovation Transfer Networks.

The details of the assessment performed by the EAP, including detailed comments for each assessment criteria regarding the strengths and weaknesses of your application have been sent to you by email on 28th June. We recommend that you take a look at these comments and hope this will be useful for you in the future.

As you have been informed by e-mail, we hereby officially confirm that the Monitoring Committee (MC decision 28th June 2024) has approved the *Co-CALICO* Innovation Transfer Network in the framework of the URBACT IV Programme.

The terms of this letter have the legal effect of a contract. The formal subsidy contract is currently being finalised by the URBACT Secretariat and will be sent to you as soon as possible.

Please do not hesitate to contact the URBACT Secretariat for any additional information you might require.

On behalf of the Managing Authority
Teofil Gherca
Director of the URBACT Secretariat

Regional Public Service Brussels (BrusselsHousing)
Place Saint-Lazare 2
1035 Brussels



COMUNE DI NAPOLI

AREA TRASFORMAZIONE DEL TERRITORIO

Servizio Rigenerazione Urbana Sostenibile e Beni Comuni

Co-CALICO

Innovation Transfer Network - URBACT IV 2021-27

ABSTRACT

Co-CALICO è un progetto supportato e finanziato dal Programma Europeo di Cooperazione Territoriale URBACT IV 2021-27, i cui fondi sono a gestione diretta della Commissione Europea per tramite del Segretariato del Programma con sede a Parigi (Francia). Il progetto, approvato nell'ambito della *call per Innovation Transfer Networks*, vede 6 città europee impegnate in una rete transnazionale di cui Bruxelles (*Service public régional de Bruxelles* - Belgio) è città capofila - *Lead Partner*. Alla rete hanno aderito, oltre al Comune di Napoli, le città di Porto (*GAIURB - Urbanismo e Habitação, EM* - Portogallo), Salonicco (*Major Development Agency Thessaloniki s.a.* - Grecia), Fuenlambrada (Spagna) e Niksic (Montenegro).

Traendo spunto dal modello già sperimentato con successo dal *Service public régional* di Bruxelles attraverso il progetto "*CALICO- care and living in community*", realizzato attraverso l'iniziativa *Urban Innovative Actions (UIA)* con fondi FESR 2014-20, le città aderenti al progetto si sono impegnate ad avviare un percorso di scambio ed apprendimento finalizzato all'adozione di politiche abitative integrate ed innovative. L'avvio delle attività è previsto per il 1 settembre 2024, con conclusione il 31 agosto 2026.

L'obiettivo della rete di città europee *Co-CALICO* è adattare agli specifici contesti locali la sperimentazione proposta da Bruxelles, che vede l'attivazione di forme "collaborative" di *housing*, basate sul mix sociale e generazionale dei residenti, sull'attenzione alla dimensione di genere dell'abitare, su un modello di cura e mutualismo *community-based*, sull'integrazione nel programma residenziale di diverse infrastrutture e servizi innovativi per la comunità, sulla costituzione di un *Community Land Trust* in un'ottica anti-speculativa.



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Per raggiungere questo obiettivo, nel corso del progetto ogni città si è impegnata ad effettuare un'approfondita valutazione dello stato dell'arte e, traendo ispirazione dai principi condivisi a livello di rete europea, ad elaborare una propria metodologia di lavoro (*Transferability Study*) che risponda agli effettivi bisogni del territorio e che sia condivisa con i principali portatori di interesse locale.

A tal fine, i rappresentanti delle città aderenti al network avranno l'opportunità di incontrarsi e confrontarsi in occasione di cinque meeting transnazionali di rete, di cui il primo e l'ultimo saranno ospitati dalla città di Bruxelles (ottobre 2024 - *kick-off meeting*; estate 2026- *final meeting*) e gli altri tre, di cui uno ospitato dalla città di Napoli, si terranno a cadenza regolare nel corso del progetto. Allo stesso tempo, l'attivazione dell'*URBACT Local Group*, ambito del processo partecipativo a livello locale, a supporto della realizzazione di un "condominio sociale" in via della Stadera - già finanziato per € 6.367.474,50 con fondi nazionali - consentirà di realizzare concretamente nella città di Napoli, con gli opportuni adattamenti al contesto locale, la sperimentazione proposta da Bruxelles.

Il budget complessivo che il Programma URBACT ha messo a disposizione della rete è di € 500.950,00, di cui € 72.600,00 spettante alla Città di Napoli ed è così ripartito: € 58.080,00 quale contributo europeo a valere sui fondi FESR ed € 14.520,00 quale co-finanziamento locale composto integralmente da *staff-costs* e per il quale è previsto il totale cofinanziamento nazionale pubblico a carico del Fondo di rotazione di cui alla legge n.183/1987 ai sensi della delibera CIPESS n.78 del 2021. Il progetto, pertanto, è a costo zero per le casse comunali.

Per il *Servizio Rigenerazione Urbana Sostenibile e Beni Comuni*

arch. Roberta Nicchia